

# Our evidence in support of compliance with the Public Sector Equality Duty

January 2024

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### 1.0 Introduction

As one of the largest employers in the county and one of the main providers of local services, North Yorkshire Council are committed to providing equality of opportunity and tackling discrimination, harassment, intimidation and disadvantage. We are also committed to achieving the highest standards in service delivery, decision-making and employment practice.

### 2.0 Our Aims

We aim to:

- create an inclusive culture with a sense of belonging for everyone
- support the development of places and situations where everyone is treated fairly no matter what their background, where people are empowered and have the confidence to play active roles in their communities.
- work with partners and local businesses to improve opportunities for the people of North Yorkshire, especially those who experience disadvantage and discrimination
- be an access friendly organisation for communities and workforce
- ensure that our recruitment is fair, open and inclusive
- have a workforce that reflects the diversity of North Yorkshire
- ensure that diversity and inclusion is a natural and organic part of what we do, making it something that everyone at the Council understands.
- increase representation of under-represented groups at all levels across the council
- build our reputation as an inclusive employer that attracts, develops, supports, retains and fully engages all of our workforce.

**3.0 The Equality Act 2010** sets out the personal characteristics that are protected by the law and behaviour that is unlawful. The nine protected characteristics under the Act are:

- Age
- Disability
- Gender reassignment

- Marriage and civil partnership
- Pregnancy and maternity
- Race
- Religion or belief
- Sex
- Sexual orientation

3.2 North Yorkshire Council also has its own additional protected characteristics which are:

- Carers (unpaid family or friend)
- People on a low income
- People in rural areas
- Are from the Armed Forces Community

3.3 As a local authority we are subject to the Public Sector Equality Duty (PSED) as set out in the Act to:

- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act;
- Advance equality of opportunity between people who share a protected characteristic and those who do not
- Foster good relations between people who share a protected characteristic and those who do not.

3.4 We are also covered by the specific duties contained in the Act which mean that we must:





- Publish information to demonstrate how we are complying with the Public Sector Equality Duty annually and
- Prepare and publish equality objectives (at least every four years)



3.5 North Yorkshire Council's equality objectives 2021 – 2025 were approved in June 2021 and are due for renewal. [Equal opportunities information | North Yorkshire Council](#)

3.5.1 The objectives align to the Council Plan and are embedded into the performance framework, they are monitored and reported through quarterly performance reporting to Management Board and Executive.

#### 4.0 North Yorkshire demographics at a glance

4.1 The county of North Yorkshire is the largest in England at 8,000 square kilometres (3090 square miles)

 <p><b>Population</b></p>	<p>There are 615,400 people living in North Yorkshire</p>	 <p><b>Housing</b></p>	<p>Average House Price: £294,779 (England average= £344,917)</p> <p>3% of households lack central heating in NY compared with 3% across England</p>
 <p><b>Vulnerable groups</b></p>	<p>15% of children aged 0-19 are in relative low-income families in NY compared with 19% across England</p>	 <p><b>Economy</b></p>	<p>362,222 (58.4%) people are of working age (England average = 62.3%)</p> <p>38% people aged 16-74 are in full-time employment in NY compared with 39% across England</p>

 <p><b>Health &amp; wellbeing</b></p>	<p>18% of people have a limiting long-term illness in NY compared with 18% across England</p>	 <p><b>Education &amp; skills</b></p>	<p>21% of people have no qualifications in NY compared with 22% across England</p>
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Data taken from Local Insight 2022

4.2 The following table of information summarises Census 2021 equality related data for North Yorkshire (full data sets can be seen in Appendix 1).

<b>Age</b>	<p>24.5% aged 0-24 (England average= 29.2%)  50.5% aged 25-64 (England average= 52.4%)  25% aged 65+ (England average= 18.4%)</p>
<b>Sex</b>	<p>49.3% male  50.7% female</p>
<b>Ethnicity</b>	<p>96% of the population in North Yorkshire are classed as White: English, Welsh, Scottish, Northern Irish or British.</p>
<b>Disability</b>	<p>74% of the population in North Yorkshire are classed as Not disabled under the Equality Act: No long-term physical or mental health conditions.  17.6% of the population in North Yorkshire are Disabled under the Equality Act: Day-to-day activities limited a little/lot</p>
<b>Gender Identity</b>	<p>94.7% of the population of North Yorkshire identify identity the same as sex registered at birth  4.9% 'Not answered'</p>
<b>Sexual orientation</b>	<p>91% consider themselves Heterosexual</p>
<b>Religion</b>	<p>87.5% are Christian  9.1% 'not stated'</p>
<b>Marriage</b>	<p>42.2% of the population of NY are married  24.6% have never been married or in a civil partnership  16% declared 'does not apply'</p>

A description of each characteristic and terminology is available in a glossary at the end of this report. (Percentages have been rounded up)

4.3 **Pregnancy and maternity** – the Council have a Maternity, adoption, shared parental and paternity policy and procedure

## 5.0 NYC Additional Protected Characteristics data

5.1 **Carer** – number of unpaid carers in households  
Just under 16% of the population have at least 1 unpaid carer in their household

5.2 **Armed Forces Community** – number of people in households who previously served in UK armed forces (Does not include current armed forces personnel):  
1 or more people in the household previously served in UK Armed Forces = 27613  
10.06%  
No people in the household previously served in UK Armed Forces = 246767 89.94%

5.3 **Rural Residents** (Rural (as defined using the Output Area Classification (OAC))  
250,486 residents = 41.9% living in a rural setting (England average = 10.5%)  
85% of North Yorkshire is Super-Sparse – 17% of residents live in this area

13% of North Yorkshire is Sparse – 18% of our residents live in this area  
2% of North Yorkshire is Urban – 65% of our residents live in this area

#### 5.4 **Low Income**

The most recent English Indices of Deprivation report shows that one in seventeen of North Yorkshire residents live in areas that are among the 20 per cent most deprived nationally.

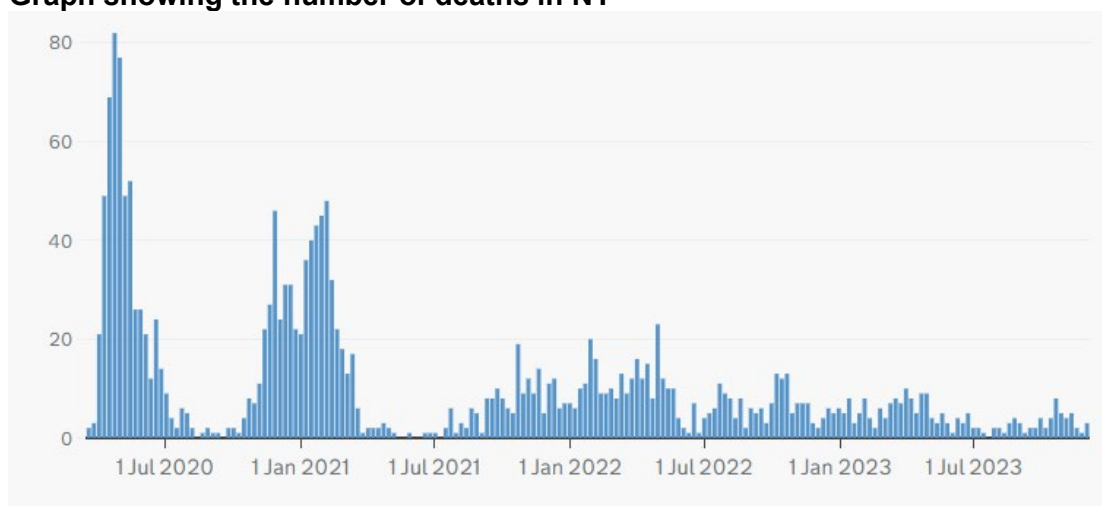
#### 6.0 **Examples of progress with equality objectives 2021-2025**

Progress is monitored through a variety of ways, such as quarterly performance reporting and outcomes, and findings from assessments and reviews. Additionally, regular directorate equality based meetings take place across the council which link into the Corporate EDI Group. Below are just some of the many examples of work being carried out to meet those objectives:

#### 7.0 **Objective 1: Identify and address inequality as a result of the impact of COVID-19 and work to support vaccine take-up across all communities.**

7.1 **Covid Vaccines** - In Autumn 2023, 79% of people in North Yorkshire aged 65+ received a COVID-19 vaccination, above the England average of 69%. The number of deaths is much lower than the 2020 and 2021 peaks.

**Graph showing the number of deaths in NY**



7.2 **Elective Home Education** - Children and Young Peoples Services (CYPS) have recorded a rising trend in the number of children recorded as being Electively Home Educated (EHE) which saw a sharp increase following the Covid-19 pandemic. North Yorkshire is not alone in seeing an increase and this trend is being replicated nationally.

7.2.1 **CYPS have specialist Elective Home Education advisors** who contact parents/carers of children who become EHE within 5 working days of the LA being notified by the school. If the education of the child is unsuitable or there are welfare or safeguarding concerns this is acted on swiftly to ensure that the child is safe and in receipt of a full-time education.

7.2.2 **Pre Decision meetings** - There has also been an increase in the number of pre-decision meetings for parents/carers made with EHE advisors prior to EHE being finalised. This benefits children and their families as families go away with an informed understanding of EHE and what it entails. It has proven to reduce the number of children becoming EHE and has increased the number of children having their needs met in school. The summer of 2023 alone saw around 50% of families who took up the offer of a conversation went on not to follow an EHE route and their child returned to school.

**8.0 Objective 2: Identify and address inequality in outcomes for people from ethnic minorities.**

**8.1 Homes for Ukraine** - Homes for Ukraine -The Homes for Ukraine scheme in North Yorkshire continues to resettle significant number of individuals and families. A total of 1,452 Ukrainian guests have arrived in NY since the start of the Homes for Ukraine scheme. 1,008 guests, who came to North Yorkshire as part of the scheme, have since moved on from their sponsor’s accommodation, with 569 moving into private or social housing in the county and 231 individuals have returned to Ukraine.

**8.1.1 Community response** - Our communities have responded by setting up extensive networks to support both sponsors and guests, with regular drop-in and social events, as well as language support sessions. Citizens Advice North Yorkshire, a key partner, is offering invaluable support through a dedicated phone line, as well as attendance at local events. NYC’s Early Help and Living Well teams, along with housing officers, are supporting the essential signposting function by ensuring guests and sponsors can access information and guidance to apply for benefits, schools, GP registration and other appropriate referrals.

**8.2 Refugee resettlement (Afghan ARAP/UKRS)**

North Yorkshire has permanently resettled 290 persons (60 households) under the Afghan Relocations and Assistance Policy (ARAP) between August 2021 to 31 December 2023, and 175 persons (45 households) – mainly Syrian refugees - under the United Kingdom Resettlement Scheme (UKRS) between February 2021 to 30 September 2023. No new UKRS cases are being brought forward by government and so the scheme is effectively on hold.

**8.2.1 MOD Surplus Accommodation** - Afghan ARAP households continue to be resettled in North Yorkshire utilising additional Ministry of Defence (MoD) surplus Service Family Accommodation (SFA). As at 31 December 2023, 36 Afghan households have been accommodated in SFA properties.

**8.3 A second round of the Local Authority Housing Fund (LAHF)** has been implemented with 11 homes in the county. These properties will chiefly be allocated to Afghan Citizens Resettlement Scheme (ACRS) Pathway 3 households, but should they subsequently leave the LAHF property, it will become part of the general pool of council housing stock.

**9.0 Objective 3: To improve inclusion and diversity of staff working for the Council**

The HR team continues to focus on and deliver the work of the employee EDI networks, whilst working on projects and initiatives to raise awareness and promote EDI within the workplace and into the wider community, with events such as Scarborough Pride and Community Ramadan.

**9.1** Workforce data for Q3 22/23 is provided below (Q3 22/23 is included for comparison purposes):

	<b>Q3 22/23</b>	<b>Q3 23/24</b>
% Male	23.5%	31.3%
% Female	76.5%	68.7%
% of staff who have declared their ethnicity	75.8%	61.6%
• Of the above, % who are minority ethnic	2.9%	3.4%
• Of the above, % who are white	97.1%	96.6%
% of staff who have declared disability/no disability	49.2%	32.4%
• Of the above, % who have a disability	3.8%	3.6%
• Of the above, % who have no disability	96.2%	96.4%

Average Age of workforce	47.48	47.67
% over 55 years of age	30.3%	30.7%
% under 25 years of age	4.6%	4.7%
<b>Top 5% of earners (excluding schools)</b>		
Average age	50.5	50.0
% Male	34.5%	37.4%
% Female	65.5%	62.6%
% who have declared their ethnicity	80.0%	70.1%
• Of the above, % who are minority ethnic	1.0%	0.8%
• Of the above, % who are white	99.0%	99.2%
% of staff who have declared disability/no disability	61.3%	46.5%
• Of the above, % who have a disability	2.1%	2.0%
• Of the above, % who have no disability	97.9%	98.0%

**Note:** Although there has been improvement with employees declaring their equality data within recent quarters, there remains further work to be done to encourage more staff to update their equality information. Technical issues at various points in the year meant that reporting of disability was not being recorded correctly and figures are therefore underreported

9.2 Tables below show EDI networks within the council and the key issues and themes being actioned:

EDI networks Name of group	Q2 members	Q3 members	Percentage Growth
Disabled Employee Network	51	59	+ 16%
Pride Network	33	38	+ 15%
Value in Racial Diversity Network	31	36	+16%
Gender Equality Forum	10	14	+ 40%
Inclusion Forum	21	32	+ 52%
<b>Total</b>	146	<b>179</b>	<b>+26%</b>

Employee Network Group	Key issue/themes	Action	Next steps
Disabled Employee Network	Parking accessibility issues for disabled staff	HR have included these concerns in a wider report on parking which has been taken to Management Board in December.	This is being considered as part of the wider car parking review across NYC. Specific requirements have been factored in to the current Property Rationalisation work underway.
Disabled Employee Network	Neurodiversity and career progression, looking at staff experiences of interviews, and progression barriers or challenges. Looking to best practise from other organisations – e.g. interview questions in advance for all candidates.	Inclusion and Diversity Officer to pick up with Resourcing Solutions.	Develop options appraisal for HR Senior Management team consideration in the first instance.

Value in Racial Diversity Network	Staff experiences of racism from service users/customers across services. Stronger guidance wanted regarding Zero Tolerance and Third Part Harassment guidance or policy document.	Consideration to hold an anonymous Racism survey with network members to increase engagement relating to , subject to staff experience. This is subject to analysis and findings of the forthcoming Staff Survey.	People Strategy
Value in Racial Diversity Network	Community Iftar	Organising community event for Ramadan for late March/ early April after last year's success.	Small working group to take this forward.
Pride Network	Pride events 2024 – focus on Scarborough Pride as main event.	Working group to be formed from network for event.	Pride Network to form small working group to plan Pride events.
Pride Network	More input into LGBT+ comms	EDI calendar to be made and shared with group for members to easily contribute.	Inclusion and Diversity Officer to arrange with Technology ( and Pride Network).

9.3 **International recruitment:** Nationally and locally, Adult Social Care has been experiencing recruitment challenges for some considerable time. There are a number of interventions underway to address this, one of which is international recruitment.

9.3.1 **A programme has been undertaken to recruit 30 social workers** and 25 offers of appointment for social work posts have been made and accepted. To date, 23 international recruits have arrived and taken up their social work posts in Harrogate, Scarborough and Vale of York teams. Comprehensive induction and pastoral support arrangements are in place. Delays are continuing to be experienced in the time it is taking Social Work England to register international recruits, however we expect the remaining recruits to arrive by April 2024.

9.3.2 **Immigration Policy** - Whilst the initial programme of international recruitment is concluding, applications for social work posts from UK applicants remain low, therefore we will continue to welcome applications from international applicants. The recent changes announced to immigration policy will not have an impact on the recruitment of Social Workers (classed as skilled workers). However, there will be a significant impact in the recruitment of care and senior care workers as removing their eligibility to bring dependants will make a relocation to the UK much less desirable.

9.3.3 **Impact of international recruitment within the sector**  
Without doubt, International Recruitment has had an impact on the sector, in terms of filling vacant roles:

- Skills for Care data suggests the vacancy rate in North Yorkshire is 8.60% (against a regional average of 8.0% and England at 9.9%).
- Nationally, the number of care worker sponsorship licenses issued is reported as 101,316k
- 141 providers in North Yorkshire (or on our approved provider list)– have sponsorship license, and further work is being done to identify the total numbers of international workers in North Yorkshire – Skills for Care Data shows that 7% of the North Yorkshire care workforce are a non-EU nationality (an increase of 4% from 21/22)

10.0 **Objective 4: To improve health and educational outcomes amongst Gypsy, Roma, Traveller (GRT) communities in the county.**

- 10.1 **A cross directorate approach** is providing services to GRTS communities in North Yorkshire. An editorial group has been formed following a workshop in July 2023, and ‘task and finish groups’ are working on data and intelligence, engagement, and understanding the wider determinants. The group is liaising with organisations working directly with GRTS communities and recruiting community representatives to help develop the approach.
- 10.2 **The Public Health team** are continuing their work to conduct a deep dive health needs assessment focusing on GRTS communities. A health needs assessment is a systematic and holistic approach to understanding the health needs of a population.
- 10.3 **NYC have commissioned Horton Housing** to deliver a pilot DA IDVA/IVSA community support officer across their 4 gate managed sites at Carlton Burn, Stokesley and Thirsk. Our first-year report findings have now been provided (Sept 22/Sept 23  
Horton Housing provides operational staff who are now trained to Independent Domestic Violence Advocates (IDVA)/Independent Sexual Violence advocates (ISVA) standards.

Number of households supported e.g. Benefits, education, funding, housing.	<b>52</b>
Number of adult victims and survivors of domestic abuse accessing support.	<b>16</b> 15 Females 1 Male
Number of households with children receiving domestic abuse support.	<b>11</b>
Number of Workshops delivered.	<b>5</b>
Number of offsite support sessions for victims and survivors.	<b>20</b>
Number of victims and survivors attending workshops.	<b>6</b>
Number of referrals made to specialist services.	<b>14</b>

**11.0 Objective 5: To ensure service delivery and commissioning, particularly social care and public health, is inclusive of Lesbian, Gay, Bisexual, Trans + adults**

- 11.1 The HAS team organised a ‘**Spotlight on Trans awareness**’ session delivered to nearly 150 Adult Social Care colleagues in June 2023 with follow-up actions planned to further enhance the learning.
- 11.2 **Pride Event example:** A collaboration of organisations created a 4 day Pride event at Skipton in the summer (2023)
- 11.3 **Liquid Logic Adults** - A supplier-led review of data fields in adult social care customer case system (Liquid Logic Adults) is underway to enhance inclusion, particularly for gender-diverse customers, which will contribute to person-centred practice and improve our ability to collect EDI data.
- 11.4 **Inclusion In Public Health**, customer data capture for some commissioned services has been reviewed to ensure gender-diverse customers are included.

**12.0 Objective 6: To improve wellbeing, inclusion and feeling safe for vulnerable groups of children and young people.**

- 12.1 **Children and Families Intervention Workers (CFIWs)**  
A pattern of regular visits has been established to council run GRTS sites in Thirsk, Stokesley, Carlton, Burn and Malton, to meet with staff and residents. During that time



GRTS families have requested support in finding school and nursery places, finding dentists and accessing mental health care. The Early Help Practice Supervisor and Senior Consultant participate in the Northern Regional GRTS Coordinators Group and liaise with representatives from other CFIW and Horton staff work effectively together to support the family to access school places for their children. Children and Families Intervention workers have also presented GRTS awareness training for the CFIWs and MIST teams.

**12.2 The Service Children's Champion** has organised events over the past year including:

- The Festival of Remembrance which was held in Ripon Cathedral and attended by over 700 service children from schools around North Yorkshire.
- The Big Conversation event held in December at County Hall was attended by 53 Service Children from schools across the county.
- A warm welcome to Catterick  
The Service Children's Champion and Minority, Inclusion Support team (MIST) are working collaboratively to plan half termly 'Welcome to Catterick' sessions for newly arrived parents/carers from military and international backgrounds including HFU (Homes for Ukraine) families. Sessions will include basic information about how to access community services and activities and opportunities to meet up with other families who are new arrivals.

**12.3 Social media connecting families** - Work continues to develop social media sharing posts with the military community and others to build stronger relationships and integration between military and civilian families.

**12.4 Director of Public Health Annual Report.** The report focuses on the health and wellbeing of North Yorkshire's children and young people and includes voice and artwork from children and young people.

**12.5 Refugees and Asylum Seeker families support** - There is much work and activity taking place with the MIST Team which has organised nursery, school and college placements for children and young people from 19 refugee families who have arrived from Afghanistan through resettlement schemes (104 people). Some of the other project work ongoing is:

- A 'Living in the UK: Support for Families' presentation and accompanying cultural orientation information is delivered to all families who arrive in North Yorkshire through resettlement schemes and as asylum seeker families.
- Visits continue to Northallerton's asylum seeker hotel- organising nursery, school and college placements for children and young people who arrive with their families at the hotel as well as making families aware of local services available including local volunteering opportunities.
- Work also continues to encourage Unaccompanied Asylum Seeking Children and young people (UASC) and asylum seeker families to become involved in local sports teams and to engage with their local communities.

**12.6 Homes for Ukraine Children and families intervention work** - Early Help Children and Families Intervention Workers continue to closely support all Homes for Ukraine placements for the families, children and young people in placements across North Yorkshire. As of 30<sup>th</sup> November 2023, there have been 574 identified sponsors offering accommodation to families. Children & Families Intervention Workers (CFIW) have conducted welfare visits to 526 sponsors, and welcome visits to 450 families. Since the beginning of the scheme, a total of 603 Ukrainian children (aged 0-18 at their arrival date) have been welcomed into North Yorkshire colleges, schools and settings.

- 12.7 **Recruitment drive** gains seven new team members for the MIST Team. The team is now made up of 5 females and 6 male workers, 4 of whom have arrived in North Yorkshire through resettlement schemes, and a further 3 from overseas. The languages spoken by the team now include, English, Arabic, Dari, Pashto, Urdu, Hungarian, Italian and French.
- 13.0 **Objective 7: To support digital inclusion for North Yorkshire's communities and ensure that digital access to our services is inclusive of the widest range of customers as possible, taking into account different access requirements and the needs of those who experience digital exclusion.**
- 13.1 **Digital Inclusion Investment:** Research and development work has begun in preparation for the UK Shared Prosperity Fund (UKSPF) funding that will be available in 2024/25. The stakeholder co-design phase which the team received funding from the Humber and North Yorkshire Integrated Care System to enable, will be completed in partnership with Community First Yorkshire. This research and development will inform the coordination of the UKSPF Digital Inclusion investment programme in 2024/25; £480,000 capital infrastructure and £336,000 revenue for digital learning and skills. The ambition for the investment is to stimulate digital inclusion activity through learning, skills, resources and volunteering, in a range of existing and new settings targeting digital and health inequalities.
- 13.2 **Reboot North Yorkshire** has continued to support digital inclusion with regular referrals into the scheme from a broad range of organisations, health, and NYC services. To date in 2023-24, 69 devices have been gifted to socially isolated individuals or those in need of a device to access training or to continue their education. Our community partner Craven Reboot have similarly been active in gifting devices, supporting people with IT needs, and encouraging donations within their communities. Alongside the Reboot scheme we have been promoting the digital courses run by the Adult Learning Service as well as the work that libraries do to support digital confidence so that those receiving a device can make best use of it.
- 13.3 **Community Development directorate** and as part of the councils cultural offer, the Outreach, Livestream and Community Project are working on engagement numbers as part of the offer to improve accessibility to the service. Tracking performance in relation to digital access to activities is ongoing.
- 14.0 **Examples of some of the other work being carried out across the council are:**
- 14.1 **All-age autism strategy for North Yorkshire** - partners are working together to develop new plans that will support autistic people of all ages in North Yorkshire to thrive. The draft all-age autism strategy for North Yorkshire was drawn together building on engagement work which took place in Q1 and Q2. Seven action-planning sessions were held in September 2023 attended by seventy seven people (autistic people, carers, practitioners and partners working together). Public consultation on the draft strategy was launched on 27th November 2023, with ten events taking place during the consultation period (running up to 15th March 2024) and four surveys available for different audiences. Widespread participation is encouraged and further information can be found here: [Autism strategy consultation | North Yorkshire Council](#)
- 14.2 **The Supported employment team** helps adults living with a wide range of disabilities, including autism, to achieve their aims and aspirations around employment. The team gets to know the person, to understand their skills, strengths and talents to help identify the right opportunity, or to work creatively to support the person to gain new skills and experience in order for them to achieve meaningful, paid employment. The team achieving advanced status through the National Autistic Society's accreditation process early last year.
- 14.3 **A new Local Area Special Educational Needs and Disability (SEND) strategy** sets out to improve outcomes for children and young people and their families. The

strategy has been developed in partnership with children and young people, their families and education settings, as well as Humber and North Yorkshire Integrated Care Board (ICB) and West Yorkshire Integrated Care Board. It aims to improve the lived experiences of children and young people with Special Educational Needs and Disability across the county by identifying needs early, providing timely and effective support and ensuring children and young people are prepared for adulthood. Statistics show that around 10,000 North Yorkshire pupils aged up to 25 years receive special educational needs support, while more than 4,500 children and young people in addition have an Education, Health and Care Plan (EHCP)

- 14.4 **Within the Culture and Archives teams** The following highlight some of the accessible successes:
- **Advertisement and Information Channels:** Opportunities are communicated through a diverse range of channels: website, social media, mailing lists, targeted print media, and community partners. Information is available in large print, and the website features smart reader capability for visually impaired visitors.
  - **Support Mechanisms:** Sensory backpacks have been reviewed and enhanced, offering more equipment to support neurodivergent visitors.
  - **Youth Engagement:** A 50% increase in Young Archaeologist Club capacity expands opportunities for young people in heritage.
  - **Improvements to Access:** Free 'Make & Take' craft workshops during October and December holidays attracted over 150 participants each. Museum Discovery Boxes, available for loan, enhance accessibility for community groups, educational institutions, and care homes, ensuring broader access to collections.

14.5 **Equality Impact Assessments** - The council uses equality impact assessments (EIA's) to ensure we pay due regard to impact across all protected characteristics for decision making of policies, projects and financial savings proposals. These assessments enable the council to mitigate actions and capture decisions which provide an audit trail for our due regard processing. The most up to date Budget EIA's for 2024-25 are published on the council website here:  
[Equalities assessment and consultation | North Yorkshire Council](#)

14.6 **Details of the Council's EDI policy** can be found here  
[Our equality, diversity and inclusion policy | North Yorkshire Council](#)

14.7 **Consultations and Engagement** – are an important part of how NYC gives residents a say on how we should shape services, strategies and the future of the district. We actively encourage participation and listen and learn before important decisions are made. Our Engagement Promise can be found here:  
[Consultations and engagement |North Yorkshire Council](#)

14.8 **Our People Strategy** is our workforce plan. It is a key building block to ensure we will be in the best position possible to achieve our ambitions for the council and set us on strong foundations so we can rise to current and new challenges that face us. More details can be found here: [Our People Strategy \(northyorks.gov.uk\)](#)

**15.0 Workforce data and gender pay gap reporting**  
 Public sector bodies with 250+ staff are required to publish mean and median pay gaps and the proportion of men and women in each quartile of the pay structure. NYC does not pay a bonus so is exempt from this requirement. The figures for March 2022 pay are set out below, figures for March 2023 will be submitted for approval in March 2024 then published on the website.

**2022 GPG (2021 figures in brackets)**

Mean gender pay gap	9.8%	(11.6%)
Median gender pay gap	11.7%	(16.3%)

**Proportion of men and women in each quartile of the pay structure:**

	Men %	Women %	£/hr	Band
Upper quartile	32.4	67.6	£17.36+	K+
Upper mid Q	19.2	80.8	£13.18 - £17.36	H - J
Lower mid Q	17.9	82.1	£10.45 - £13.18	E - G
Lower quartile	26.4	73.6	Apprentice- £10.45	A - D

**Contact Details**

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