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## Introduction

This document sets out the joint commitment of all key partners across education, health, social care and families to improve outcomes for SEND children and young people (aged 0 – 25 years).

The plan aims to describe the joint commissioning arrangements and priorities in North Yorkshire. It is a high-level plan for Education Health and Care professionals alongside parents, families and the Voluntary Sector to understand the intention and priorities. The detailed actions will be delivered through an annual plan and overseen by the Joint Commissioning Group and held accountable by the SEND Partnership Board .

This plan concentrates on the added value achieved by close and effective joint working, using a joint commissioning approach that delivers integrated services and improved outcomes. The plan is driven by a robust understanding of the population needs and includes consideration of priorities identified by the SEND Joint Strategic Needs Assessment. There will be a variety of solutions proposed through joint commissioning one of which may be joint investment of services, however North Yorkshire takes a much broader view of what constitutes Joint Commissioning. The plan does not outline approaches to individual outcomes this is addressed by the EHC Plan process.

In developing this document we reflected on the 2016 SEND inspection recommendations, 2020 Peer Review and completed the CDC Joint Commissioning Checklist for the JSNA. In addition we held a CDC facilitated workshop looking at Joint Commissioning with a broad group of partners. Staff and parent carers have been engaged in developing the priorities and will be continuously involved in work as it progresses.

#### A statement of commitment

#### • Being Young in Yorkshire

North Yorkshire Safeguarding Children's Partnership strategy Being Young in Yorkshire 2021-2024 sets out the ambition for all children in North Yorkshire across four key Themes. This plan will also pay regard to those themes when planning and prioritising work of the Joint Commissioning Group.

Four key themes

Theme Three

A healthy

Social, Emotiona tal Health

alth inequalities







#### A happy family life

- Families are empowered to be resilient
- School Years are happy
- Community Support Networks help families thrive

#### Achieving in life

- Ensure children are
   'School Ready'
- Raise Achievement levels for all
- Create environments
   where children have
   aspirations for their future

#### • NY Local Area SEND Strategy

This plan aligns with the findings of the engagement that took place to inform the Local Area SEND strategy.

It seeks to support its overall delivery by incorporating the vision and priorities for children and young people with SEND in North Yorkshire.

#### • Education Health & Social Care Senior Leaders' commitment to joint commissioning

In North Yorkshire our interpretation of joint commissioning extends beyond joint funding of services and incorporates a more integrated and collaborative commissioning view.

We recognise the joint commissioning cycle has many other aspects which we strive to include in to our commissioning, planning and broader strategic discussion and strategy.

The North Yorkshire SEND joint commissioning group was established in February 2020 in recognition of the joint commissioning responsibilities held by Local Authority and Health Partners. The group worked collaboratively to develop definitions for each stage of the commissioning cycle Appendix 1.

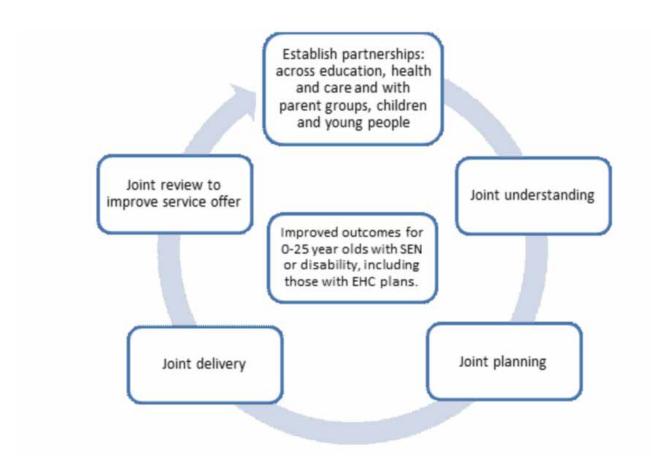
The group is committed to using the definitions to interrogate local practices and continuously review understanding of joint commissioning.

# 2. Why do joint commissioning?

In September 2014 the Children and Families Act became law, the Act set out the reforms for Children with Special Educational Needs and Disabilities (SEND).

The Code of Practice was published in January 2015 and set out the statutory guidance for health bodies and local authorities. One of the requirements as set out in Chapter 3 'Working together across health, education and care to improve outcomes' is that local areas must make joint commissioning arrangements for education, health and care provision for children and young people with Special Educational Needs or Disabilities.

It is important to note that this is for those with or without an Education Health and Care Plan and involves strategic planning and decision making through to individual child joint commissioning decisions. Joint commissioning arrangements must be agreed by partners and must be published. The Code of Practice described the commissioning cycle as below.



The local authority, the NHS and its partners are responsible for commissioning services to meet the needs of Children and Young People with SEND. We collectively recognise that in some instances this would be better done together.

Joint commissioning in North Yorkshire aims to:

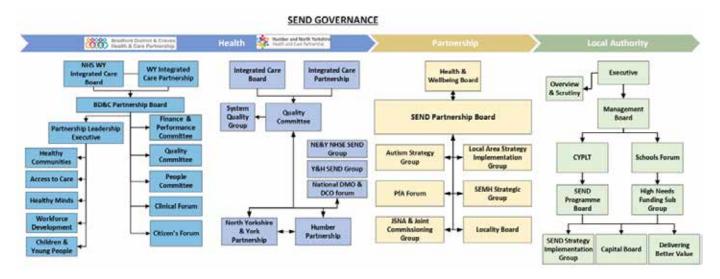
- Deliver more personalised care and involve children, young people and families in their own health, care and education delivery and decisions
- Transform service planning and delivery moving away from a fragmented experience to a more integrated and coordinated system which could be achieved through joint commissioning of services or improved and aligned pathways of support
- Have regular dialogue with local providers, clinical professionals and parent carers and children and young people to shape joint commissioning strategy and the delivery of the service improvement and integration
- Achieve some efficiencies from changing service access, for example early identification and intervention
- Ensure outcomes are met into adulthood through effective Transition pathways

## 3. How we work together – governance and processes

Emerging evidence from case studies and SEND inspection feedback suggests common factors associated with successful joint commissioning include good system leadership alongside a structure and process with clear accountability.

The North Yorkshire SEND Joint Commissioning Group has representation from Bradford and Craven CCG, North Yorkshire ICB Place and Local Authority Inclusion, Education and Social Care. The diagram below outlines the governance and accountability of the group in the context of the SEND programme

#### Accountability



#### Integrated Care Systems (ICSs)

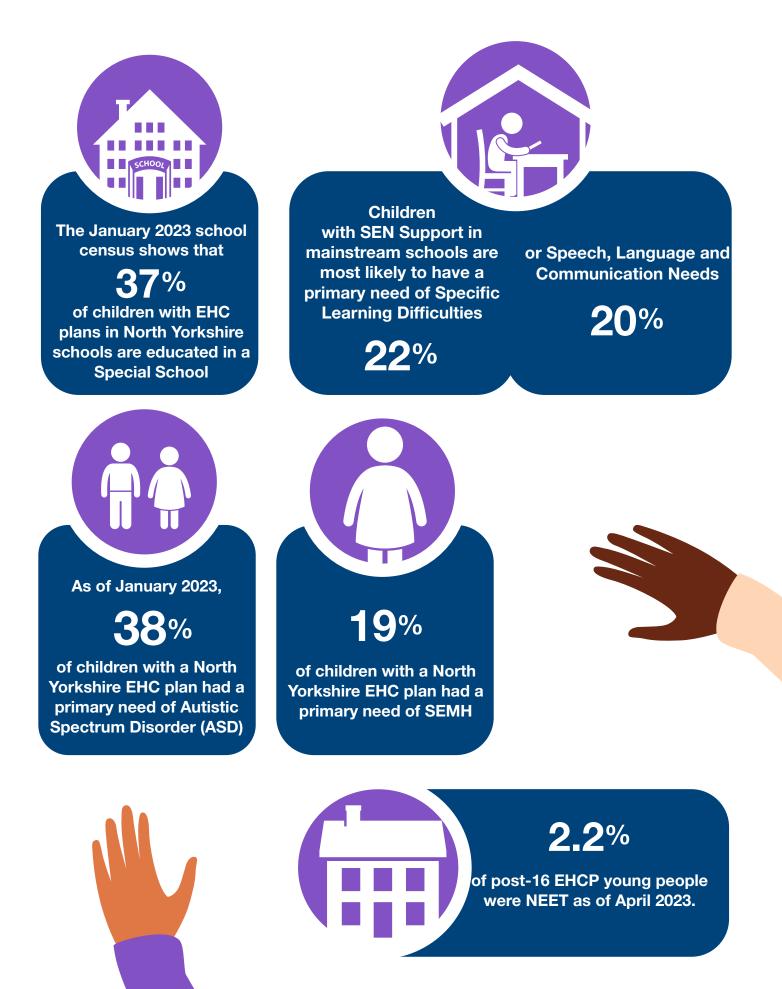
Integrated care systems (ICSs) are new partnerships between the organisations that meet health and care needs across an area, to coordinate services and to plan in a way that improves population health and reduces inequalities between different groups.

North Yorkshire has two Integrated Care Systems: West Yorkshire for Craven and Humber and North Yorkshire for the remainder of the Council area and, there will be an Integrated Care Board for each system. The Integrated Care Boards (ICB) went live from 1 July 2022. North Yorkshire Council is represented within both Integrated Systems. Each partnership has a clear commitment to delivering SEND improvements.

In March 2023, the SEND and alternative provision improvement plan was published. The Joint Commissioning Group has reviewed the plan and is considering its priorities based on changes to and new duties stipulated within the plan.

## 4. What our JSNA told us





#### **Co-production and engagement**

The work of the group will align with the commitment made within the North Yorkshire Co-Production Pledge and adopt the partnership values and pledge.



The voice of children young people and families has influenced the content of the plan throughout.

## 5. What do Families, Children and Young People say?

Working with Children, young people and families is a key partnership priority. Listening, hearing and learning is delivered through a variety of mechanisms.

In North Yorkshire we have a parent and young person's group and the partnership has regular dialogue with them.

**Parent Carer Voice** is the recognised Parent Carer Forum for North Yorkshire, supporting families with children and young people (0-25 years old) with SEND. Their vision is to inform, empower and represent the collective voice of families with SEND in the region and are a community, connecting families through shared information, experiences and mutual support.

**Flying High** Flying High is a group for young people aged 11 to 25 who identify as having special educational needs and/or disabilities. They meet each week to use their voice to make positive changes to services that affect them. They also socialise and are empowered to lead and champion their own campaigns across North Yorkshire.

#### Parent Feedback

- Promotion of strength based attitudes towards CYP with SEND
- Transparency of decision making
- Clear accessible information
- Shift from reactive diagnosis and threshold led services to pro-active needs led services
- Families are supported consistently
- Joined up co-ordinated working
- Consistent availability across the county
- More social opportunities for CYP with SEND

The following is taken from young people's feedback -

- Young people with SEND report a range of experiences around whether people around them understand the support they need, and whether or not they receive that support.
- Young people with SEND hugely value the opportunities they are given to engage in activities, groups, and social events.
- Employment and career opportunities were highlighted as a particularly challenging area for young people with SEND.
- Improvement around access to information, including the Local Offer Website, was identified as a priority.
- Young People with SEND have a huge range of goals and priorities for the future, and they want support to achieve them.

"If I get a new career they understand because they are briefed beforehand"

"It can be difficult to find the information... the Local Offer Website is not easy to navigate"

"I didn't know where to start, so I stopped looking."

> "(For jobs) the interview itself is a barrier for people with SEND. I can't drive and public transport is bad in rural areas. People assume because I have SEND I won't be any good at the job."

# 6. What we have achieved so far - Summary of current joint commissioning

Single Agency - not jointly comissioned	Joint Planning & Strategy	Joint Investment
	SEND partnership	
Young People's Voice	Joint Commissioning Group	Parent Carer Voice
Mediation	SEND JSNA	Emotional wellbeing service
Specialist equipment VI & HI	Autism Strategy	SEND Information Advice
Transport	Social Emotional and	and Support Service
Short breaks	Mental Health (SEMH)	Sleep Service and training
Speech and language	Exceptional placement panel	– NYCIBC area
Occupational Therapy	Mental Health Support Teams	The Go-To website
	Anna Freud LINK	
Individual placements		
Child and Adolescent Mental Health Service (CAMHS)		
Community Therapies Speech and Language Therapist (SALT), Physiotherapy, Occupational Therapy		
Children's Community Nursing		
Special school Nursing		
Local Authority		
NHS		
Delivered Jointly		

#### Key achievements

#### Local area engagement and communication strategy

Engagement and co-production with children, young people and families is an essential cornerstone for for SEND joint commissioning.

The children, young people and families must be working in a partnership with professionals and have a clear voice in developing services that meet need. In ensuring the local area partnership has a strategic and operational plan of engagement, in North Yorkshire there are the SEND system Communication, Engagement and Partnership agreements, which denotes how the partnership engages with children, young people and families, along with how they interact with each other.

Additionally, there are Engagement Forum meetings and Parent Carer Forum meetings hosted for the partnership by the local authority and HNY ICB to ensure collaboration and joint partnership working.

#### Needs led system transformation for Neurodiversity - Autism pilot

NHS England funding was secured to deliver a 'Better Pathways' pilot for Scarborough and Selby localities. The aims of the pilot were to: Test the potential for enhancing the role of schools in the referral and initial assessment of children with suspected autism, currently around 90% of referrals for autism assessment are made by Primary Care and to roll out the Solihull Approach 2-day foundation training for staff in two NYCC locality SEND Hubs (Selby and Scarborough) and Unlocking Autism Course for School staff.

This pilot involved working with schools in the Selby and Scarborough Districts on a new pathway for referral and assessment for children and young people aged 5-18. The pilot has been positively evaluated. The next steps are to develop and agree, as a partnership, the feasibility of a new referral pathway where children and young people are supported at point of referral with a focus towards professionals who know the child and family.

#### Relaunch of Health Notification Pathway E-Hen

ICB, NHS Trusts, and NHS Foundation Trusts must inform the appropriate local authority if they identify a child under compulsory school age as having, or probably having, a disability or SEN (Section 23 of the Children and Families Act 2014).

A revised health notification pathway (E-Hen) has been introduced to remind health clinicians of their duty to notify LA of children with possible SEND. Training sessions ran in 2022 for the Healthy Child Service and GPs on Early ID and health notifications.

This has meant an increase from 25 notifications in whole of 2021 to 95 in 2022, leading to 60 children receiving swifter access to specialist services.

#### **Emotional Health and Wellbeing**

In 2022 Compass Phoenix was launched, a service jointly commissioned by North Yorkshire Council, Humber NY, ICB and West Yorkshire ICB. Compass Phoenix supports children and young people aged 9 – 19 (up to 25 for those with special educational needs or disabilities) with mild to moderate emotional wellbeing and mental health issues. There is a dedicated team of Emotional Wellbeing Practitioners who provide time-limited one-to-one or group work sessions (usually around six); these are designed to support children and young people make improvements to their long-term health, resilience, and emotional wellbeing.

In addition, the service provides a training and consultation offer to schools and colleges in North Yorkshire.

#### Sleep service

A sleep service delivered by Doncaster based 'Sleep Charity' has been commissioned to provide non-pharmaceutical sleep support for all Children and Young People struggling with sleep issues in North Yorkshire. A jointly commissioned sleep support training offer for health, education and early help staff has been an extension of the offer to ensure a consistent approach to sleep hygiene is embedded across North Yorkshire.

#### SEND Health Data Dashboard

The agreement to extend the reach of health data included in the SEND JSNA was identified in 2021 as a result of the inability to disaggregate the EHCP population from whole population health trust data.

A working group was formed to oversee progress and the technical mapping of a process, Data Protection Impact Assessment and Data Processing Agreement were completed.

The NHS number as an identifier was confirmed and a list produced from the current EHCP cohort. North of England Commissioning Support have used the list to cross reference health provider data. First draft reports were received and have provided data on A&E and primary care presentations. The next stage of the work is to develop a MH dashboard with the local MH providers.

## 7. What will we do?

#### 7.1 Joint commissioning principles:

- We will always consider sustainability and consistency within North Yorkshire
- The joint commissioning partners will actively seek joint commissioning opportunities
- Communication between all stakeholders will be clear, proactive and transparent
- Information is simple and accessible to families and the workforce
- Joint commissioning will aim to achieve integration
- Joint commissioning decisions are made in partnership with children, young people and parent carers (co-production). We will seek out and learn from lived experience both positive and negative
- Joint commissioning decisions achieve the best value for families and for North Yorkshire

#### 7.2 Joint commissioning priorities for 2022-2025:

#### Identifying the needs of children and young people early

We know that identifying the Special Educational Needs and Disabilities of children at an early stage improves outcomes and life chances. Across Education, Health and Care services in North Yorkshire improving early identification systems will remain a key focus so that children can access the support they need as they need it.

Priority 1

#### Joint Commissioning Priorities for 2023-25

- Refresh JSNA 21/22 and publish May 2023
- Review and use the SEND data dashboard in JSNA 23/24
- Review Elective Home Education identification, data and support
- Partnership working around Early years setting and identification of SEND needs
- Review implementation of E-Hen and annual awareness raising

### Working together-Improving communication, co-production and engagement

Good communication is important so that children and young people, parents and carers feel listened to. Their views inform decisions and transparency and trust develops across all partners. Parents have told us that clear communication is of high importance.

It is important that young people and parents and carers can find information easily, and understand how they can positively contribute to strategic and individual decisions that affect their children and others.

#### Joint Commissioning Priorities for 2023-25

- Evidence that the voice of the child is captured, and that service offers reflect the needs communicated
- Improved decision making and timeliness of funding from Education and Health (CCC, 117 and responsible commissioner) across complex and out of area packages
- Review use of personal budgets across education, health and care
- Partnership review of short breaks
- Pathways to health support

#### Improving outcomes for children and young people with SEND

Our ambition is that children and young people with SEND have the best opportunity to live healthy and happy lives and are supported to have high aspirations and achieve their goals. Helping children and young people to achieve outcomes in education, health, employment, relationships and participation in society is central to this vision.

Joint Commissioning Priorities for 2023-25

- Whole system review Children's emotional wellbeing and mental health
- Review of Learning Disability services community and VCS offer
- Implement Long Term Plan commitment hearing, sight and dental checks for CYP in residential schools
- Reduce reliance on inpatient Learning Disability Assessments
- Explore opportunities to develop Positive Behaviour Service offer
- Improve uptake of health screening; advice & information; annual health checks
- Waiting list review including therapies, CAMHS, neurodiversity (including a graduated response, solutions for families waiting to prevent crisis, consider a Dynamic Support Register type model)
- Speech and language review to evaluate joint commissioning opportunities
- Develop a joint dispute resolution process
- Proactive housing planning Emphasis on future housing requirements as part of transitions discussions (Work underway to improve joint working between CYPS and HAS, including the Supported Housing team)

#### **Preparing Young People for Adulthood**

Developing independence and preparing for adulthood is important to young people and their families. Done well and at the earliest stages it allows children and young people to develop skills that will serve them well throughout their lives. Through engagement it was clear from feedback that it is important for children and young people to feel they make a valuable contribution in their communities and that their talents and skills are recognised and supported. This in turn develops self-esteem and supports them in maintaining high aspirations.

In order that children and young people can truly fulfil their potential it is important that they have a range of opportunities and experiences that build towards being as independent as they are able and provides routes to employment, positive relationships and good health.

#### **Joint Commissioning Priorities for 2023-25**

- Improve uptake of health screening; advice & information; annual health checks
- Embed joint transition protocol including consideration of a case meeting for young people with complex health needs (Sheffield model)
- Proactive housing planning Emphasis on future housing requirements as part of transitions discussions (Work underway to improve joint working between CYPS and HAS, including the Supported Housing team)
- Embed and evolve the preparing for adulthood pathway across children's and adults services to ensure individual outcomes are met.
- 'Maximise collaborative commissioning opportunities to meet the needs of young people in North Yorkshire'
- Improve access to information, advice and guidance for young people and families around finances and access to benefits when consider future housing requirements.
- Cross discipline training to improve knowledge and expertise in strength based assessment, Mental Capacity Act, adults CHC framework.
- Collaborative working with social care providers and regulators to expand offer to young people 16-25.
- Improve access to information, advice and guidance for young people around access to work and other employment opportunities.

Priority 4

#### **Achieving Best Value**

The Local Authority and the National Health Service have a statutory duty to meet the assessed needs of all children with SEND in North Yorkshire.

Alongside this duty is an expectation that statutory bodies utilise public finances efficiently and effectively. High Needs Block funding is provided to the Local Authority by the Department for Education to make sure the LA can support young people with SEND.

It is important that all stakeholders understand what resources are available to meet need and that it is used to best effect for all children. Therefore it is important that all stakeholders work together to manage these resources by ensuring that services are efficient, appropriate and cost effective and that decision making ensures that assessed needs are met.

#### Joint Commissioning Priorities for 2023-25

- Joint commissioning arrangements are in place and are informed by thorough review of strategic needs
- Engage with the market to develop support models that will enable providers to support young people with complex needs beyond the age of 18 and through the transition into adulthood.
- Services are efficient, coordinated and effective in meeting the needs of children and young people
- Services will be sustainable

## 8. How will we know our joint commissioning is good?

An Annual Delivery Plan will be developed to demonstrate action against the identified priorities and provide a point of review.

The actions may be delivered outside of the Joint Commissioning Group but the group will receive timely updates and, where appropriate, accountability will be held within the SEND Partnership.

The actions have been identified across partners however the principles of joint commissioning have been adopted across the system and other pieces of work will emerge.

22/24 Joint Commissioning Group Delivery Plan			
Joint Commissioning Plan Priority Action	Update and evidence of achievement	Responsible working/ Task and Finish Group	
Develop a joint dispute resolution process		Working Group – Head of Public Health Children and Families	
Evidence the voice of the child is captured and that service offers reflect needs communicated – including use of Young Inspectors		Head of SEND All	
JSNA Refresh 21/22 – to be published		Children's Commissioning Manager & Chapter leads	
Neurodiversity pathway		NHS Commissioning Manager	
SEND data dashboard Part 2 (Mental Health)		Designated Clinical Officer	
Speech and language review - scope and plan		Working Group – Head of Public Health Children and Families	
Whole system review Children's emotional wellbeing and mental health		NHS Head of Children's Commissioning – North Yorkshire Public Health Consultant for CYP and AD, Inclusion	

## Appendix one – North Yorkshire - Joint Commissioning Cycle Definitions

Stage	Definition	Local examples of good practice
Establish partnerships across education, health and care with parent groups, children and young people	A strong joint commissioning partnership has a common purpose, which may be thematic, task-focused and a network. There is transparency and trust between partners, which allows for creativity, flexibility and open conversations about challenges. Regardless of the purpose, the partnership must aim to identify ways in which partners can work better together to improve the lives and experiences of families.	Autism work Mental health work Complex care
Joint understanding	Partners have shared access to both quantitative and qualitative data, and a shared understanding of what this data means for the families, the workforce and the system. Partners celebrate strengths and acknowledge weaknesses demonstrated by data, and actively seek to understand and respond to information in order to make progress in services, systems and families' lives.	JSNA PCV Young people's involvement

Stage	Definition	Local examples of good practice
	Partners keep children and young people at the heart of their planning, whether at the strategic, operational or individual level.	
Joint Planning	They acknowledge and appreciate each other's expertise, learning from good practice and constructively challenging weaknesses. They understand how their work intersects and interrelates, and what this means for their own commissioning intentions as well as what it means for families. They seek to streamline where there is duplication, and are open about limitations such as block contracting and activity-based funding.	
Joint Delivery	Partners work together to agree which team/ service/ individual is best placed to deliver the work, taking into consideration expertise, audience, effectiveness and efficiency. Roles and remits are clearly defined, with a strong rationale.	Sleep training School nursing – training school staff enabling CYP to attend school
Joint Review	Partners plan to review work at the planning stage and expectations are clear. Partners identify strengths and challenges in both the process (how partners have worked together) and impact (the difference that has been made to families/ the workforce/ systems and processes). Partners actively share their learning and identify how it can shape and inform future joint commissioning. Partners are receptive to learning from others' experiences of joint commissioning.	Autism Speech and language Mental Health

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