

Craven District Council - Climate Emergency Strategic Plan - Review and Update 2022

Craven District Council unanimously declared a Climate Emergency in August 2019, pledging to work towards becoming Carbon Neutral both for its own operations and, together with partners, across the District of Craven, by 2030. The Council developed a plan describing how this could be achieved. This 2022 report describes progress on delivering the plan's key actions, and updated targets.

Our strategy for achieving carbon neutral Craven by 2030 is based on five key themes:

- 1. Carbon Neutral Energy
- 2. Carbon Neutral Development
- 3. Low Carbon Waste
- 4. Land and Nature
- 5. Decarbonising Travel and Transportation

Craven District Council has placed addressing the Climate Emergency at the front and centre of Council policy council plan. Since the start of the 2021/22 financial year, the Council has required that every Policy decision includes an assessment of impact on the declared Climate Emergency.

Craven District Council has continues to support the York and North Yorkshire Local Enterprise Partnership's development of a sub-regional strategy to become Carbon Neutral by 2034, and Carbon Negative by 2040

Despite the unexpected challenges of the Covid-19 pandemic there has been some good progress in some areas. Improvements in energy generation and energy efficiency across the Council's estate are well underway and should start to realise significant benefits this year. Tree planting activity has increased, including the Council's own tree planting programme. The Council and its partners are close to completing a wide-reaching public Electric Vehicle charging network that should increase confidence in Electric car use in the District.

It is clear however that many areas of activity covered by the plan are not currently on track to realise the carbon reduction benefits that would be needed to achieve Carbon Neutrality for the District by 2030. Many of these will be unlikely to be achieved without changes in national and regional policy, legislation and funding.

Whilst there remain some practical opportunities for improvement and progress over the coming months, many of the more strategic elements of the plan will need to be addressed by the new council for North Yorkshire which will be vested on 1st April 2023.

1 Carbon Neutral Energy (CNE)

CNE01 – Renewable Energy Contracts

There has been no measurable progress towards transferring to renewable energy contracts, however the Council has a much improved understanding of the position. The Council's long-term agreements for the supply of utilities expire in 2023 (Electricity) and 2024 (Gas). The Council's current electricity supply agreement, with NPower via the Yorkshire Purchasing Organisation (YPO) does offer the option of a 'Green Tariff', at a premium of an additional charge per unit which is calculated annually. However, the option is based on the purchase of 'Renewable Energy Guarantee of Origin' Certificates, and given that NPower's overall fuel mix for electricity generation is currently 31.9%, we do not consider that this is a meaningful or impactful use of the Council's limited resources, which can be better used investing directly in renewable electricity production on our estate to reduce our energy purchasing requirement. The Council's gas supply agreement is with Corona, via the YPO. This contract was renewed in 2020.

Updated target: Electricity and Gas Supplies for public buildings and services currently owned by Craven District Council should be moved to either providers offering 100% renewable energy, or to providers where renewable energy sources have been directly specified, by 2025. These contracts be renewed by the new authority post- Local Government Reorganisation.

CNE02 - Improve Energy Use in Buildings (original plan CNE02-CNE05)

The use of energy across the Council estate was reviewed fully in 2020/21 as part of the ERDF-funded 'Zero Carbon Craven' programme. This identified all areas of high energy use, and a range of solutions to address them. The Council has also installed an intelligent Buildings Energy Management System so that energy use can be finely monitored and controlled at points across all of the Council's main buildings.

Since the Council's first Carbon Reduction Plan was produced in 2009, the Council has had a policy of replacing appliances with new equivalents at the highest efficiency rating practically possible. This continues to make a modest though steady impact on the Council's overall energy use. A recent example of impactful action in this area is the replacement of the Council's remaining desktop computers with low power consumption laptops, this resulted in an energy saving of c. 50% for these remaining 40 users, and a CO2E saving of c. 2 tonnes per year.

We continue to replace our internal and external lighting with low power LED lighting on a rolling basis, this includes external lighting in Aireville Park, and lighting in the redeveloped Craven Museum. Unfortunately, an upgrade to the lighting system in Belle Vue Square has so far proved prohibitively expensive – the Fluorescent tubes in the motion-controlled lighting system require specific ballasts that are incompatible with LEDs, which means that an upgrade would require the replacement of the entire lighting system. The Council has made some improvements to insulation, most notably at the Town Hall and Craven Museum where the roofspace has been lined with Thermafleece natural sheeps wool insulation. This insulation is made from 85% British Wool, and 15% recycled fibres; it is manufactured in Bradford – a good example of the Council's increasing participation in the local circular economy.

Updated target: Only purchase the highest rated appliances available, where a replacement is required

CNE03 – Renewable Energy for Craven District Council operations

Installation began in late 2021 of a wide range of renewable energy measures across CDC's estate as part of the ERDF-funded 'Zero Carbon Craven' programme. The full range of measures installed include:

- 16 Solar Panels on the roof of Aireville House hostel
- A Solar Array on the roof of Skipton Town Hall
- 528 Solar Panels on the roof of Craven Leisure
- An integrated Solar Roof for the Waltonwrays Crematorium Chapel
- A large Air Source Heat Pump system to heat the Craven Leisure swimming pool
- Solar Panels at the Otley Street Centre
- Solar Panels at the Engine Shed Lane Waste Management Depot (by late 2022)
- Air Source heating for the office at the Engine Shed Lane Waste Management Depot

Updated targets

Reduce the use of energy imported from the national grid in Council Buildings by 30% by 2023/24 compared to 2019/20 levels; by 50% in 2025/26; and 80% by 2029/30.

CNE04 – Support and Promote Renewable Energy Generation in Craven

Some partner organisations have led on projects to understand opportunities for renewable energy (ACE Settle, <u>Carbon Neutral Churches Together in Craven</u> and the Yorkshire Dales National Park Authority). Despite this, the volume of energy generated from renewable sources in the Craven District has not increased substantially over the past two years, and has largely been limited to small-scale domestic solar and small rooftop solar installations, with the exception of the two Local Authority schemes for their own estates. CDC, in partnership with North Yorkshire County Council, was successful in bidding for Community Renewal Fund funding to carry out 4 feasibility studies for new renewable energy sites in the district:

- An Anaerobic Digestion facility in Settle, potentially in partnership with Arla Foods Ltd.
- An Anaerobic Digestion facility in Skipton
- Water source heating, using the Leeds-Liverpool Canal as the heat source
- Heat recycling from industrial facilities in Skipton

Updated target: Complete the Community Renewal Fund feasibility study work to establish whether there is a business case for 4 new Renewable Energy facilities in the District.

CNE05 – Increase Home Energy Efficiency in Craven

The Council has made use of its own affordable housing development programme to enable, promote and support the improvement of home energy efficiency. Though our partnership with Better Homes Yorkshire, we are offering insulation, heating and energy generation improvements to households with a household income under £30,000.

The Zero Carbon Craven project, provide funding for us to work in partnership with Yorkshire Housing to retrofit 28 socially rented homes, each property had solar panels installed and 6 homes will also have an air source heat pump installed, replacing their solid fuel heating and immersion systems with low carbon alternatives. The aim is to improve the properties by at least one energy performance certificate (EPC) band which will help reduce the impact of rising energy prices while cutting carbon emissions by 30 tones.

We have renewed our innovative contract with Stannah for DFG stairlifts, which reuses components in new installations.

As part of the Zero Carbon Craven project the following guides were produced to promote home energy efficiency options to communities.

- Zero Carbon Craven guide to efficient appliances and lighting
- Zero Carbon Craven retrofit guide keeping the heat in
- Zero Carbon Craven guide to installing renewables get fit for the future

The number and proportion of highly inefficient homes in the District has reduced slightly since the Council declared a Climate Emergency in 2019. However, this remains one of the most challenging areas to address. Our most recent estimates suggest that the use of energy in residential buildings is the second highest net producer of CO2 equivalent emissions in the District (after agriculture), producing c. 122,000 tonnes of CO2 equivalent emissions per year. The challenge is made particularly acute by the authority's many poorly insulated stone built properties which are often difficult and expensive to retrofit appropriately. A joint project run by Scarborough Borough Council and Richmondshire Council, 'Hitting Hard', is exploring routes to making energy efficiency retrofit accessible and affordable for residents of these properties. This study has been expanded to cover properties in Craven, the Sustenic Stock Profiles including Low Carbon Heat ready and Hard to Decarbonise indicators' for Craven was produced November 2023

New Target: Decrease the number and proportion of highly inefficient homes in the District

CNE06 - Close the Door

Progress on promoting the national 'Close the Door' campaign in Craven has been limited by the pandemic over the past 2 years. Due to limitations on resources, it is unlikely that substantial work on this action will take place prior to LGR.

CNE07 - Net Zero Affordable housing

Empty homes are an untapped resource, and creating homes from empty properties saves substantial amounts of material compared to building new homes, minimises the amount of land used for development and avoids wasting embedded carbon; helping to combat climate change. Furthermore starting a 'retrofit revolution' with empty homes makes sense as deep retrofit is most easily and cost-effectively achieved while homes are unoccupied.

Communities have defined access to affordable rented housing, climate change and rising fuel costs as issues of concern to them.

Craven District Council's Net Zero Affordable housing project has been developed to

- Reduce empty properties by buying empty homes and buildings it can improve areas and bring new vibrancy to communities
- Increase number of affordable homes affordability is a key issue in Craven and so
 increasing the number of affordable homes is essential
- Create low carbon dwellings the project will work with communities and suppliers to understand the requirements to retrofit homes, share learning and encourage replicability

New Targets: Complete the Craven Net Zero Affordable housing project - whereby Craven District Council will acquire and retrofit empty properties to create at least three dwellings for use as affordable housing.

Test the viability of three-year local community-led Retrofit Empty Homes Action Partnerships with Action on Empty Homes

2 Carbon Neutral Development (CND)

CND01 – Lower Carbon Planning

New development in the District is not meeting a standard of efficiency that is compatible with achieving Net Zero across the District by 2030, without significant retrofit of even newly built properties. The Council's options for ensuring in this area are limited by the current national minimum standards and the national statutory rights of housing developers. A large number of new developments are taking place in the District many of which meet only a minimum standard of efficiency, do not include energy generation measures and do not consider the needs of Electric Vehicle users. Unfortunately, for these newly-built homes to meet a standard which would enable the District to reach Net Zero, they would already require retrofit at the point they are built. It is probably not possible, particularly during the last year of Craven District Council, to influence developers to achieve a significant improvement in standards.

CND02 – Zero Carbon Housing

The Council has continually assessed its own affordable housing developments for opportunities to improve their efficiency. This has included reviewing insulation, energy generation and electric vehicle charging. As part of the Council Plan target to build an additional 25 homes per year, the Council has reviewed which developments might provide the opportunity to further improve the energy efficiency of the District's housing stock. All new shared ownership housing developments are now built to the BREEAM Very Good standard of efficiency, ensuring a high standard of energy efficiency and lower bills for our shared ownership tenants. We are also ensuring that all developments include an Electric Vehicle charging point, and wherever possible include rooftop solar panels as standard.

CND03 – Improve the impact of rural housing development

The Council ran a competition, in partnership with RIBA, to design a low-carbon housing model suitable for the Yorkshire Dales National Park. Unfortunately the implementation of the model has been too expensive to be able to offer affordable units and progression is not currently planned. It is unlikely that this will now be progressed prior to Local Government Reorganisation. The model does provide a reference that could be used should this possible in the future.

CND04 -Lower carbon development

The Local Plan was formally adopted in 2019, and several supplementary planning documents (SPDs) have been subsequently preprepared to support energy efficiency and biodiversity improvements. These documents are reviewed and approved by the Craven Spatial Planning Sub-Committee (CSPSC). The SPDs provide further guidance and detail to specific adopted local plan policies:

- Affordable Housing completed and in use
- Good Design completed and in use
- Rural Workers' Dwellings completed and in use
- Flood Risk and Water Management completed and in use
- Green Infrastructure and Biodiversity completed and in use
- Householder Development not yet in production

Each SPD includes a section which explains the relationship between the Craven Local Plan, the National Planning Policy Framework (NPPF) and the Craven Climate Emergency Strategic Plan and also explains that the CESP reinforces the existing policies of the local plan which address climate change and carbon reduction measures and support the 'parent' policies for each SPD.

The team is also preparing a Green and Blue Infrastructure Strategy, which will relate to both the Green Infrastructure & Biodiversity SPD and specific actions of the CESP.

Updated target: Make use of the Local Plan and supplementary documents to support and enable lower carbon development and improve biodiversity

3 Low Carbon Waste

LCW01 (LCOW 01-04 in 2020 plan) Improve the fuel efficiency of the Waste Management fleet
The three actions (Route Optimisation, Electric Components and Smaller Compaction Vehicles) in
place to improve the fuel efficiency of the Waste Management fleet are on track. The first
compaction vehicle was delivered in June 2021 and is now being used in the north of the district.
This has reduced the daily number of trips to the transfer station, reducing mileage. Another
compaction vehicle is due to be delivered in October 2022 and will operate in the south of the
district. All new Refuse Collection vehicles purchased since 2019 have included electric components.
Trade and Garden routes have been changed to reduce mileage. The Waste Management Team
trialled the use of a fully electric Refuse Collection Vehicle in early 2022. There has been a significant
reduction in price, and improvement in performance, since this option was first assessed in 2019.
The trial found that the range is now suitable for 'town rounds', generally performing well and with
appropriate range but not across the district as yet. Procurement of new vehicles need to be carried
forward by the new authority post Local Government Reorganisation post March 2023.

Updated target: A reduction in the use of fuel by 5% compared to 2019 levels, by financial year 2023/24, and by 10% by 2025/26, accommodating new housing developments within this.

LCW02 – Anaerobic Digestion for Craven

The Council has commissioned a pre-feasibility study for Anaerobic Digestion. This was delivered in March 2020. The Council is currently in the process of commissioning further feasibility studies for 2 potential sites in the District. The development of business cases for any sites, and support for any medium- or large- scale developments, would need to be carried forward by the new authority post Local Government Reorganisation.

Updated target: Complete the Community Renewal Fund feasibility study work to establish whether there is a business case for an Anaerobic Digestion facility in the District

LCW03 Reduce the use of plastics

Community Groups in Craven continue to promote the reduction of the use of plastics across the District. Anecdotally, there is some success, however this is currently difficult to quantify. Some Council services have reviewed their use of plastics and made good reductions, particularly the Cultural Services team who have almost entirely removed the use of plastic packaging from their online retail operation

LCW04 – Reduce Waste in the Workplace (previously LCW03- 4, and use of materials)
Many teams have reviewed their use of resources, including single use plastic. All workplaces with the Council now have convenient recycling available..

Updated target: Exploring the possibility of making Revive Café a zero-waste café.

3.5 LCW02 – Reduce Retail Waste (LCW 06 and 07 and 10)

We have been unable to recruit to the Waste Education Officer role, but staff are currently working with the Communications Officer around promotion of correct recycling and reduction in contamination for businesses and residents. The Council has taken some action to support

businesses to reduce waste, including introducing a commercial recycling collection, connecting businesses with the LEP REBIZ programme and sharing details of the national WRAP campaign. However, beyond the measurable impact of commercial recycling, there is little evidence of progress and the Council's resources to support further improvements are limited. This should be an area for consideration by the new authority post-LGR.

Updated target: Work with commercial businesses in Craven to increase commercial recycling rate by 5% in 2023/24 and 10% in 2025/26.

3.6 LCW02 - Circular Craven

The sub-regional campaign to promote a circular economy is led by the York and North Yorkshire Local Enterprise Partnership. There are some strong examples of innovative circular economy businesses in Craven (for example, the expansion of Steep and Filter in Skipton, and Glencroft's Clapdale wool project). The number and size of circular economy businesses will need to increase to achieve regional circular economy goals.

Updated target: Explore the options for setting up a "Library of Things" in Skipton with the local community

4 Land and Nature

LAN01 – Increase Tree Cover across Craven (previously LAN 01 and 02)

Partners across the District, particularly Broughton Sanctuary, the Yorkshire Dales National Park Authority, the Yorkshire Dales Millenium Trust, and the Environment Agency, have started or supported planting at scale across the District. Broughton Sanctuary alone planted c. 250,000 trees in 2021, as part of the White Rose Forest programme. This represents an encouraging start and will have a positive impact on the District's contribution to sub-regional targets. However, any planting beyond 2023 is unlikely to have a positive impact on the District's carbon footprint

Since the Climate Emergency was declared in 2019, the Council has planted c. 9,000 trees across its estate. This represents a good start, however to mitigate sufficient carbon to achieve the Council's 2030 target for its own activities, it is estimated that at least an additional c. 11,000 trees would need to be planted by the Council by the end of 2023.

Updated target: Promote the White Rose forest across Craven, and at least 11,000 trees planted by the Council by the end of 2023.

LAN02 - DNAire

The DNAire programme is progressing successfully and there are clear indications that biodiversity benefits are starting to be realised. This work is led by the Aire Rivers Trust

LAN03 - National Park Habitats

The Yorkshire Dales National Park Authority and their immediate partners, including <u>Yorkshire Peat</u> <u>partnership</u> have improved and expanded the range of activities aimed at improving biodiversity and sequestering carbon, including peat bog restoration.

LAN04 – Diversify land use and improve the sustainability of food production (previously LAN04 and 05)

The District Council's influence in this area of work has proved to be limited. The Yorkshire Dales National Park Authority are leading on a sustainable and low carbon approach to land management

for the Yorkshire Dales area including, for example, Environmental Land Management pilots. Progress in this area is difficult to quantify.

LAN05 – Woodland Memorial Site

No suitable location has been found for a Woodland Memorial site to offer an environmentally sensitive option.

5 Decarbonising Travel & Transportation

TRT01 - A co-ordinated approach to public transport

A group of members of the Craven Climate Action Partnership with particular interest and expertise in public transport have prepared a report which describes how an integrated network could be achieved. Other organisation, including the Community Rail Partnerships, have also been working to improve public transport options. However, the availability and regularity of public transport has continued to decline, partly due to caution regarding public transport affecting passenger numbers during the Covid pandemic. This will need to be addressed by the new authority post-Local Government Reorganisation

TRT02 - Electric Vehicle charging network

Craven District Council and the Yorkshire Dales National Park Authority have completed the installation of a public Electric Vehicle Charging Network that will ensure access to at least 2 public sockets in every town, larger village and major tourist destination in the District. There are currently EVCP live and available across 14 locations (Skipton - High Street and Coach Street, Settle, Malham, Clapham, Horton in Ribblesdale, Kettlewell, Grassington, Linton, Stainforth, Buckden, Ingleton, Bentham, Crosshills, Gargrave). Looking at the impact of four of the sites where CDC installed EV charges 928.08kg of CO₂ was saved in Ingleton, Bentham, Crosshills, Gargrave though September 2022.

Local Authority Car Park sites planned for 2023 with installation pending a further funding decision:

- Farnhill
- Cononley
- Hellifield

TRT03 - Safer Walking and Cycling

Some good improvements have been achieved, including the Leeds-Liverpool Canal Towpath upgrade, the production of a Local Cycling and Walking Infrastructure Plan for the Skipton area, and a small number of additional cycle parking facilities in town centres. However, central funding for infrastructure developments has been limited. Practical improvements for active travel have been particularly limited away from Skipton.

TRT04 – Improve Car-free access to Skipton

There are some good planned and funded improvements in this area, and particularly the Transforming Cities Fund Skipton Gateway project. Some areas require further action (for example, the timing and frequency of bus services to access central Skipton). These will need to be addressed by the new authority post- Local Government Reorganisation.

TRT05 – Reduce the impact of our fleet

The Council has purchased two electric vehicles and has made a number of other improvements to fleet efficiency, buying only refuse collection vehicles with electric components – see target for LCW01 Improve the fuel efficiency of the Waste Management fleet

TRT06 – Reduce the impact of staff travel

Flexible working arrangements introduced during the pandemic have had a positive impact on fuel use, and take up of Cyclescheme has been strong. Staff can claim 20p per mile for bike mileage. Action to promote electric vehicle use has not taken place due to resource issues.

TRT07 – Promote car sharing and car clubs

The Covid-19 pandemic presented specific challenges for developing the use of car clubs in the Craven area and while <u>car sharing schemes</u> have been promoted within CDC this area of work has not progressed.

TRT08 – Use the licensing system to promote lower emissions taxis

A number of pressures on the public taxi network have prevented this area from progressing. The Covid-19 pandemic, increases in fuel and the introduction of other legislative requirements have all impacted on this area. However, we have developed a better understanding of how taxi licensees could be supported to move to lower emissions vehicles, and this will be carried forward to the new authority.

Carbon Neutr	al Energy (CNE)		
CNE01	Renewable Energy Contracts	New	Electricity and Gas Supplies for public buildings and services currently owned by Craven District Council should be moved to either providers offering 100% renewable energy, or to providers where renewable energy sources have been directly specified, by 2025.
CNE02	Improve Energy Use in Buildings	New	Only purchase the highest rated appliances available, where a replacement is required
CNE03	Renewable Energy for Craven District Council operations	New	Complete the Council's planned and funded programme of renewable energy installation by March 2023. Reduce the use of energy imported from the national grid in Council Buildings by 20% by 2023/24.
			Reduce the use of energy imported from the national grid in Council Buildings by 30% by 2023/24 compared to 2019/20 levels; by 50% in 2025/26; and 80% by 2029/30.
CNE04	Support and Promote Renewable Energy Generation in Craven	New	Complete the Community Renewal Fund feasibility study work to establish whether there is a business case for 4 new Renewable Energy facilities in the District.
CNE05	Increase Home Energy Efficiency in Craven	New New	Decrease the number and proportion of highly inefficient homes in the District
CNE06	Close the Door		Continue with the 'Close the Door' campaign to reduce retail energy use
CNE07	Net Zero Affordable housing	New	Complete the Craven Net Zero Affordable housing project - whereby Craven District Council will acquire and retrofit empty properties to create at least three dwellings for use as affordable housing.
		New	Test the viability of three-year local community-led Retrofit Empty Homes Action Partnerships
Carbon Neutr	al Development (CND)		
CND01	Lower Carbon Planning		Work with developers as any new sites across Craven are approved to ensure that opportunities for efficiency and carbon reduction are maximised
CND02	Zero Carbon Housing		Review the Council's development portfolio; identify and act on opportunities to move towards the Zero Carbon housing model

CND03	Rural housing		Improve the impact of rural housing development
	development		
CND04	Lower carbon		Make use of the Local Plan and supplementary documents to support and enable lower carbon
	development		development and improve biodiversity
Low Carbon Was	ste (LCW)		
LCW01	Improve the fuel	New	A reduction in the use of fuel by 10% compared to 2019 levels, by financial year 2023/24, and by
	efficiency of the Waste		20% by 2025/26
	Management fleet		
LCW02	Anaerobic Digestion for	New	Complete the Community Renewal Fund feasibility study work to establish whether there is a
	Craven		business case for an Anaerobic Digestion facility in the District
LCW03	Reduce Plastic		Reduce the use of single-use plastics within CDC, and across the District
LCW04	Reduce Waste in the	New	Explore the possibility of making Revive Café a zero-waste café.
	Workplace		
LCW04	Reduce Retail Waste		Work with local retailers to minimise the impact of plastic and other non-recyclable waste for
			products sold in Craven
		New	Work with commercial businesses in Craven to increase commercial recycling rate by 5% in 2023/24 and 10% in 2025/26.
LCW05	Circular Craven		Work with towns and villages across Craven to create local circular economies
		New	Explore the options for setting up a "Library of Things" in Skipton with the local community
Land and Nature	e (LAN)		
LAN01	Increase Tree Cover	New	Promote the White Rose forest across Craven, and at least 11,000 trees planted by the Council by
	across Craven		the end of 2023.
LAN02	DNAire		Complete the DNAire biodiversity scheme
LAN03	National Park Habitats		Accelerate the restoration of natural habitats in the Craven area of the Yorkshire Dales National Park
			including meadows, woodland and peatland
LAN04	Diversify Land Use		With partners, put in place and implement a plan to support land use diversification and impact
			reduction whilst maximising economic development opportunities for local land-based businesses
Decarbonising T	ravel & Transportation		

TRT01	A co-ordinated approach to public transport		Implement a District transport plan containing a coordinated series of improvements to public transport into and around Skipton & The Dales, using Craven's network of railway stations as local travel hubs
TRT02	Electric Vehicle charging network	New	Complete the installation of a coherent network of EV charging points in Council car parks
TRT03	Safer Walking and Cycling		Develop safe walking and cycling routes to ensure that the district is accessible for commuting and leisure
TRT04	Improve Car-free access to Skipton		Improve the Skipton Station area to ensure a higher proportion of journeys by train, continue to update Skipton's walking and cycling infrastructure and considering options for park & ride schemes
TRT05	Reduce the impact of our fleet		Replace Council vehicles with Electric Vehicles as part of the rolling replacement programme
TRT06	Reduce the impact of staff travel		Provide and promote incentives and alternatives for employees to walk and cycle to work and on business
TRT07	Promote car sharing and car clubs		Support and promote a coherent approach to lift-sharing and car clubs which maximises coverage
TRT08	Incentivise Low Emissions Taxis		Use the licensing system to promote lower emissions taxis