Vision for Northallerton

Part of the Town Investment Plans programme

Draft Plan



Town Investment Plans

NORTH YORKSHIRE COUNCIL

YORK & NORTH YORKSHIRE COMBINED AUTHORITY | DAVID SKAITH MAYOR

OFFICIAL

Message from the Leader of North Yorkshire Council

Our towns are at the heart of our communities; each has its own unique qualities and character. Through the Town Investment Plan programme, we aim to celebrate what each town has to offer, whilst also identifying its specific challenges and opportunities.

This programme covers 32 towns across North Yorkshire. We have been working collaboratively with residents, community groups, partners and businesses to understand what matters to local people and together create a vision for each town's future.

This plan reflects Northallerton's character, strengths, opportunities and priorities. It has been shaped by feedback from the local community. It sets out a clear plan to help guide future activity and investment.

Our focus is not only on planning for the future, but on supporting delivery through strong partnerships and community-driven involvement.

I would like to thank everyone who has given their time, insight and expertise to the development of this plan.



Cllr Carl Les
Leader of North Yorkshire Council

Message from the Mayor of York and North Yorkshire

Our towns, villages, and high streets are where our communities come together, and every single place has its own unique story to tell. It's people who live and work in those places that know them the best. That's why we funded the Town Investment Plans, to put the power directly into the hands of the people who call these places home.

Working with our local authority partners, we're supporting more than 30 communities to develop bespoke plans. These strategies will identify local priorities, unlock future investment, and establish a proud, clear vision for the decade ahead.

Having run my own high street shop, I know how vital a thriving town centre is to local pride, economic opportunity, and community life. That is why it is essential that these plans are built from the ground up with our communities.

I want to say a heartfelt thank you to everyone who has shared their ideas and experiences so far. Together, we can build a stronger, more resilient future in every place across our county.



David Skaith
Mayor of York and North Yorkshire

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Executive summary

Northallerton is a thriving market town and the county town of North Yorkshire. It has a long history, a strong civic role, good road and rail connections, a vibrant High Street, and a strong sense of community. It performs an important role as a service, employment, retail, and visitor centre for a large rural catchment, supported by assets such as County Hall, the Friarage Hospital, the town's schools, local businesses, public services, parks, heritage, and recent regeneration investment.



The Town Investment Plan has been developed to help Northallerton build on these strengths while responding to the issues raised through evidence gathering and local engagement. These include congestion, particularly around the level crossings, pressure from housing growth, gaps in active travel and public transport, an ageing population, health and wellbeing challenges, limited opportunities for young people, access to green space, climate resilience, and the need to keep the town centre strong, attractive, and distinctive through high-quality public realm and good design.

The Plan has been shaped by a detailed evidence base and an extensive engagement process carried out between autumn 2025 and spring 2026. This included analysis of more than 50 datasets, a review of relevant strategies and previous investment programmes, more than 600 survey responses, business engagement, community drop-in events, stakeholder workshops, and targeted work with young people and older residents.

The vision that has emerged is for "Northallerton to be a thriving, safe, and welcoming town with a strong sense of belonging, committed to improving green spaces, promoting sustainability, and enabling people to build a positive future here". To support this, the Plan sets out objectives around active travel, congestion, green spaces & sustainability, town centre vitality, heritage, accessibility, inclusion, young people, community support, and wellbeing.

The priority programme has been drawn from over 100 initial project ideas, refined into a longlist and then assessed against strategic fit, community support, benefits, deliverability, longevity, and funding potential. The final programme includes active travel improvements, development of Northallerton as a greener town, a wellbeing town approach, heritage tourism, support for the voluntary and community sector, youth provision, bus service improvements, a sustained events programme, Wheels to Work investment, and parking improvements. Together, these projects will support a healthier, greener, more accessible, and more attractive Northallerton, recognising the role of good design, local character, and inclusive public spaces in supporting wellbeing, investment, and civic pride. The priority programme focuses on projects deliverable within a five-year time frame but also recognises longer-term strategic issues, including

rail services, level crossings, wider congestion, cultural facilities, planned growth, and health service provision, which will need to be taken forward through wider partnership working.

Delivery will be phased over time and will depend on funding, capacity, detailed project development, and strong partnership working. North Yorkshire Council, Northallerton Town Council, York and North Yorkshire Combined Authority, Northallerton Town Team, the Northallerton Business Improvement District, community organisations, businesses, and other partners will all have a role to play. The Town Investment Plan should therefore be seen as a living framework, a clear, evidence-led plan to guide investment, support funding bids, and help partners work together on the projects that can make the greatest difference to Northallerton over the next five years and beyond.



Preface: North Yorkshire Town Investment Plan Programme

The North Yorkshire Town Investment Plans Programme (TIP programme) provides a consistent approach to preparing Investment Plans for 32 towns across the county. Funded by the Mayor of York and North Yorkshire, the programme responds to the North Yorkshire Council Economic Growth Strategy 2024–2029 and supports the Mayoral ambition of 'a great plan for every town'.

Each Investment Plan will identify local issues and opportunities and establish a shared vision supported by realistic and deliverable activity. Each plan will be proportionate to the settlement's size, role and investment need whilst remaining flexible to evolve as new evidence, projects and funding opportunities emerge.

Once complete, Investment Plans will be used to guide future investment that contributes towards the region's growth priorities. North Yorkshire Council has agreed to focus resources based on need, opportunity and scale. Although Investment Plans do not guarantee funding or establish spatial allocations, they will be used to feed into a wider investment pipeline.

Many projects are likely to need further development, and all will need to demonstrate good public value and strategic alignment. Smaller projects will remain important locally and help inform future programme delivery whilst Investment Plans provide the strategic evidence for communities working across North Yorkshire in supporting their business cases or funding bid development.

Northallerton is a medium-sized settlement, serving a sizeable rural hinterland with a broad range of services, employment opportunities and market town facilities. It benefits from a good quality of life, with opportunity to accommodate a meaningful level of economic growth. The plan will therefore focus on proportionate investment priorities that help Northallerton keep pace with growth and strengthen its role as a place to live and work for residents of the town and its wider hinterland.



Section 1: Understanding Northallerton

1.1 Introduction and Context: Northallerton

Since Roman times the location of Northallerton has set it out as a key settlement in the North Yorkshire landscape. Nestled in the fertile, agricultural Vale of Mowbray with the Yorkshire Dales to the West and the North York Moors to the East, the route North through the town avoids the challenges of those rugged landscapes. First the Romans established a signal station here almost two millennia ago. Later in the coaching era came the Great North Road followed by the railway, now the East Coast Main Line. All utilised the town and this has ensured Northallerton is well connected to other areas through its road and rail links.

The town has a long history as a market town its first market rights being granted by the Bishop of Durham in 1127. The market still operates twice weekly making it one of the oldest continuously operating markets in the region providing an important contribution to a strongly performing town centre.

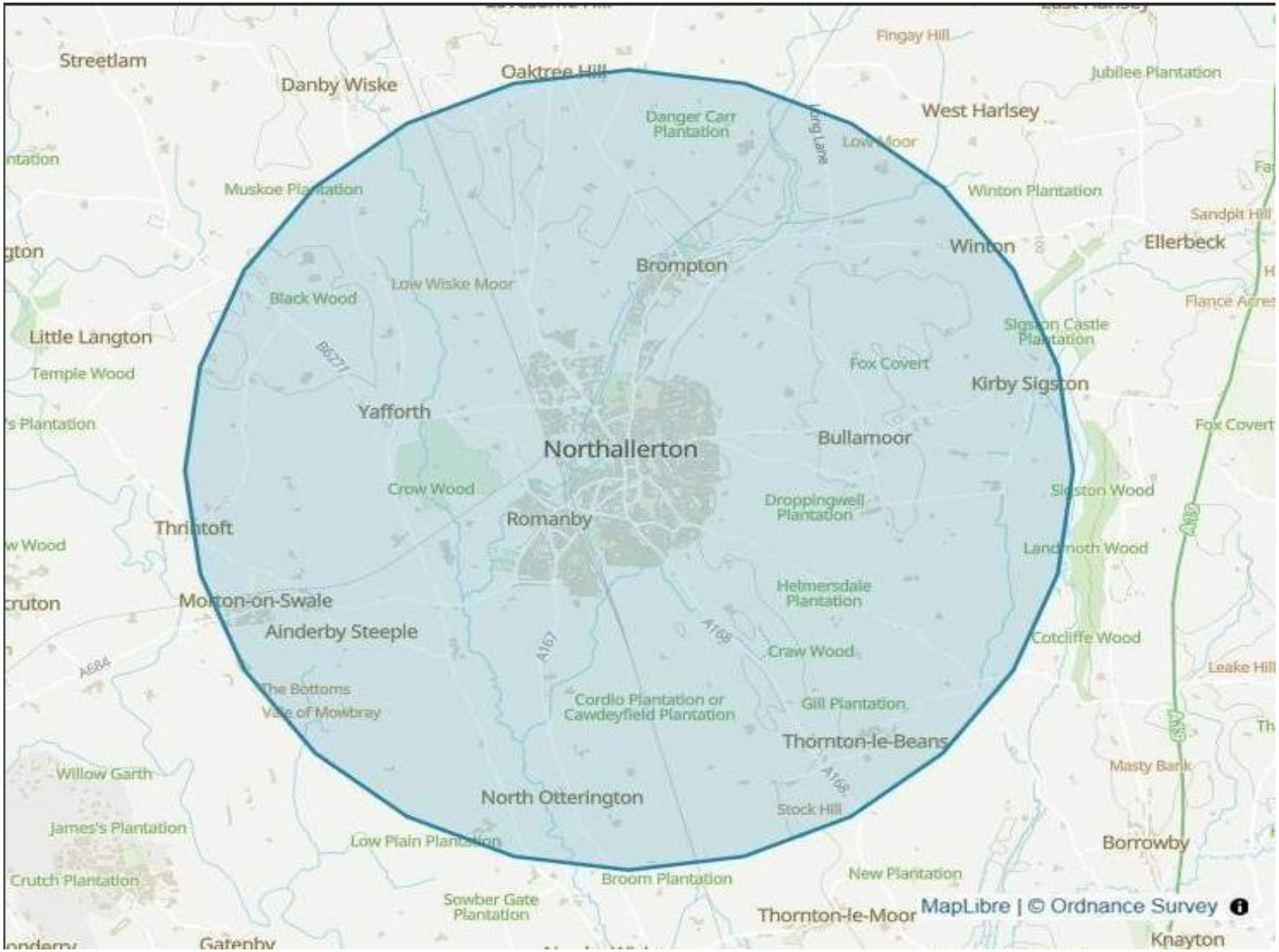
The market town status and strategic location made it a logical location for the establishment of a Deed Registry in 1736, Register House. This marked out the town as the administrative centre for the North Riding of Yorkshire and its County Town Status was cemented in 1906 with the opening of County Hall. Today it remains home to North Yorkshire Council headquarters, North Yorkshire Police and Fire and Rescue Service headquarters and the Friarage Hospital, giving it a strong public sector employment base. Alongside these functions, Northallerton supports a diverse economy that includes retail, hospitality, healthcare, education, manufacturing and professional services.

Northallerton benefits from many strengths. It is regarded as a safe and welcoming town with a strong sense of community, an attractive historic environment, good digital connectivity, quality parks and open spaces, and a high level of civic engagement. Significant public and private investment in recent years, including the Treadmills development, Town Hall Square public realm improvements, and Heritage Action Zone programme, has strengthened the town centre, enhanced local character, and improved its attractiveness as a place to live, work, visit, and invest.

Despite these strengths, consultation and evidence gathering undertaken through the Town Investment Plan process identified several challenges. These include increasing traffic congestion, particularly around the level crossings, pressure on infrastructure arising from housing growth, limited opportunities for young people, health and wellbeing challenges associated with an ageing population, gaps in active travel provision, and a need to improve access to green space and strengthen environmental resilience. Stakeholders also identified opportunities to further build on the town's heritage, cultural assets, visitor economy and community spirit.

The Northallerton Town Investment Plan provides a long-term framework for addressing these challenges and capitalising on the town's opportunities. Developed through community engagement and stakeholder collaboration as well as detailed research and data review, the Plan

establishes a shared vision for the future of Northallerton and identifies a programme of projects and initiatives designed to support economic prosperity, community wellbeing, environmental sustainability, placemaking, design quality, and town centre vitality over the coming years.



1.2 Strategic Alignment

The Northallerton Town Investment Plan has been shaped by a range of national, regional, and local strategies. Its purpose is to turn those wider ambitions into a practical plan for Northallerton, focusing on what residents, businesses, and partners have said matters most - a strong town centre, better connections, healthier communities, more opportunities for young people, and a greener, more resilient place.

Nationally, the Plan supports the broad principles of sustainable development set out in the National Planning Policy Framework. It reflects the importance of healthy communities, thriving high streets, good quality public spaces, active travel, heritage, culture, and environmental improvement.

At a regional level, the Plan fits with the ambitions of the York and North Yorkshire Combined Authority and the York and North Yorkshire Economic Framework. It supports inclusive growth, better health, reduced carbon emissions, and improved access to opportunity. It also reinforces Northallerton's role as a key service, employment, and visitor centre for a wider rural area.

The Plan also helps deliver several North Yorkshire Council priorities, including economic growth, health and wellbeing, climate action, culture, visitor economy, parking, and sustainable transport. Many of the proposed projects support more than one of these priorities, which is important in making the best use of future investment.



Locally, the Plan builds on existing strategies and plans, rather than starting from scratch. This includes the Hambleton Local Plan, the emerging North Yorkshire Local Plan, Northallerton Town Council's Strategic Plan, the Northallerton Business Improvement District Business Plan, the Local Cycling and Walking Infrastructure Plan, the Northallerton Future Transport Engagement work, and previous investment through Treadmills, the Heritage Action Zone, and the Future High Street Fund. The Town Investment Plan brings these strands together into one clear framework so that future projects are better coordinated and more closely linked to local priorities.

Across these strategies, there is a clear emphasis on creating healthier, better connected, and more attractive places. The Town Investment Plan supports this by linking investment in active travel, green infrastructure, public realm, heritage, and community wellbeing, helping ensure future projects contribute to local distinctiveness, good design, and inclusive access to everyday services and spaces.

The relationship between the Town Investment Plan and key strategic documents is summarised in Appendix 2.

1.3 Evidence Base

The Northallerton Town Investment Plan has been informed by a comprehensive programme of evidence gathering undertaken between autumn 2025 and spring 2026. This included analysis of national and local datasets, review of existing strategies, plans and investment programmes, and extensive engagement with residents, businesses, community organisations and stakeholders.

A detailed Local Insight Report was prepared using more than 50 datasets covering demographics, health, housing, transport, community infrastructure, the economy, crime and the environment.

This evidence base was supplemented by a review of relevant strategies as described above. Previous investment programmes, studies and masterplans were also reviewed to ensure the Town Investment Plan builds upon existing work and reflects wider priorities.

Public and stakeholder engagement formed a key part of the evidence base. This included a survey, business engagement, community drop-in sessions, stakeholder workshops, meetings with partner organisations, and targeted engagement with young people and older residents. Together, these activities provided valuable insight into local priorities, opportunities and aspirations for the future of the town.

The findings from this evidence gathering process have informed the vision, objectives and priority projects set out within this plan, ensuring that future investment is evidence-led, locally supported and aligned with wider strategic ambitions.

Key findings from the evidence base include:

KEY STRENGTHS	• Strong role as the county town and principal service centre for a large rural catchment. • Well-connected location with access to rail and strategic road networks. • Vibrant High Street, market and independent business sector. • Strong public sector employment base and high job density. • Attractive historic environment. • Recent regeneration investment. • Good digital connectivity. • Low levels of crime and anti-social behaviour.

	• Strong sense of community and active voluntary sector.
KEY CHALLENGES	• An ageing population and associated health and wellbeing pressures. • Higher than average mental health needs. • Congestion, particularly around level crossings and key junctions. • Gaps in walking, cycling and public transport infrastructure. • Limited access to green space and relatively low tree cover. • Lower household incomes and some skills challenges. • Limited facilities and opportunities for young people. • Need to ensure infrastructure keeps pace with planned development.
KEY OPPORTUNITIES	• Improve active travel and sustainable transport connections. • Enhance green infrastructure, biodiversity, public realm, local character, and climate resilience. • Strengthen the town centre and visitor economy. • Improve health and wellbeing through place-based interventions, including better access to attractive, inclusive, and walkable public spaces. • Increase opportunities for young people and community participation. • Build on recent regeneration investment and attract further funding. • Support business growth, innovation and town centre vitality.

1.4 Stakeholder Engagement

The Northallerton Town Investment Plan has been developed through an extensive programme of engagement undertaken between September 2025 and May 2026. This engagement was designed to ensure that the Plan reflects the needs, priorities and aspirations of residents, businesses, community organisations and key stakeholders.

A Town Investment Plan Steering Group, comprising representatives from North Yorkshire Council including the local elected member, Northallerton Town Council, Northallerton Business Improvement District, Northallerton Tourist Information Centre, Hambleton Community Action and Northallerton School and 6th Form College, has guided the development of the Plan, helping to shape the community engagement, vision, objectives and project priorities.

A town-wide survey was undertaken during November and December 2025, generating over 600 responses from residents, businesses and voluntary and community organisations. This was supplemented by Northallerton Business Improvement District led business walkabouts, community engagement events and targeted discussions with a range of local stakeholders.

To ensure a broad range of views were represented, targeted engagement was undertaken with both young people and older residents. This included sessions with primary and secondary school pupils, youth groups, the Age Friendly Forum and residents living in supported accommodation. These discussions provided valuable insight into how different groups experience the town and the improvements they would like to see in the future.

A series of themed stakeholder workshops were held to explore key issues affecting the town in greater detail. These workshops brought together representatives with a common interest from the public, private and community sectors to identify opportunities, challenges and potential projects for inclusion within the Plan.

The feedback gathered through this engagement programme, together with the wider evidence base, has informed the vision, objectives and investment priorities contained within this Town Investment Plan.

Section 2: Vision and Strategy

2.1 Vision

Through the process of developing the plan, considering the evidence base and stakeholder input the following vision for the town was derived:

Northallerton is a thriving, safe and welcoming town with a strong sense of belonging, committed to enhancing green spaces, promoting sustainability, and enabling people to build a positive future here.

2.2 Objectives

Similarly, the following key objectives flowed from the process:

- Improve active travel routes, enhance bus services, and reduce congestion, particularly around the level crossings, while creating safer walking and cycling links between homes, services, green spaces, and the town centre.
- Develop a greener town: provide improved accessible green spaces, adding to those already in place and improving existing spaces where required, while strengthening green infrastructure, biodiversity, shade, climate resilience, and the quality of public spaces.
- Maintain and improve the town, seeing vacant units filled, more support for independent businesses, and improvements to infrastructure around, and connecting to, the High Street, including public realm, signage, accessibility, local character, and design quality.
- Improve heritage interpretation to improve awareness, encourage visitors as well as developing a broader, sustainable programme of events.



- Accessibility and inclusion: improve signage (road and pedestrian signage) , provide better infrastructure for the less able and to encourage businesses to become disability confident.
- Make additional provision for groups where support is limited. Improved provision for young people came out as an area for improvement, as did a desire to reduce intergenerational isolation and ensure Northallerton remains inclusive and welcoming for people of all ages, including an ageing population.

2.3 Investment Strategy

The programme to develop the plan was a structured process of evidence gathering, stakeholder engagement and project assessment as described above. Information from all elements of this process was used to identify the issues, opportunities and aspirations most important to Northallerton and in turn utilised to inform project ideas.

As the process was extensive over 100 project ideas were generated. Similar or duplicate proposals were combined to create a single longlist of broader project concepts. Officers then worked with relevant Council services and stakeholders to assess whether projects aligned with local priorities and had realistic delivery potential.

This initial review reduced the project longlist to 48 projects which proceeded to a detailed prioritisation process. Each project was independently assessed against a common set of criteria designed to ensure consistency and transparency. The criteria considered:

- Strategic fit with local and regional priorities.
- Alignment with community consultation findings.
- Potential economic, environmental and social benefits.
- Deliverability and realism.
- Longevity and sustainability.
- Affordability and funding potential.

The resulting scores were reviewed by the Town Investment Plan Steering Group. The Steering Group considered the scoring results alongside the need to achieve a balanced programme that addressed the key themes emerging from consultation and evidence gathering.

Through this process a shortlist of priority projects was identified. These projects represent the interventions considered most capable of delivering long-term benefits for Northallerton while also being realistic, deliverable within the next five years and supported by stakeholders. The final priority programme, listed in highest to lowest scoring order, comprises:

Table 1: Northallerton TIP Priority Projects

Project Name	Description	Project Sponsor/owner
Active Travel Programme	Improve existing active travel routes and introduce new routes where feasible, creating safer walking and cycling links between homes, schools, services, green spaces, and the town centre.	North Yorkshire Council, partnered with Northallerton Town Council
Develop Northallerton as a Green Town	Enhance current green spaces, improve biodiversity, and look to develop more accessible green spaces around the town, including a new town park on the former Grammar School site, while strengthening connected green infrastructure, shade, climate resilience, and the quality of public spaces.	North Yorkshire Council and Northallerton Town Council
Northallerton as a well being town	Bring together existing health, wellbeing, leisure, and inclusion activity under a clearer shared identity, helping position the town as a place that supports healthier, more connected, and inclusive lives. This should recognise the role of attractive, accessible, and walkable places in supporting everyday wellbeing, social connection, and an ageing population.	Hambleton Community Action, Town Team, North Yorkshire Council
Build Heritage Tourism Opportunities	Strengthen Northallerton's heritage offer using local history more effectively to support the visitor economy, improving interpretation of heritage assets, creating linked	North Yorkshire Council, Northallerton Town Council, Business Improvement District, Northallerton Tourist Information Centre

	visitor experiences, and promoting the town's story in more engaging and accessible ways.	
Support and promote the voluntary, social, community and enterprise sector	Strengthen and promote Northallerton's voluntary and community sector so that local groups are more visible, better connected, and better supported.	Hambleton Community Action, Town Team
Youth Hub / opportunities	Develop a stronger and more visible offer for young people in Northallerton through either a dedicated youth hub or a coordinated package of youth-focused provision across the town. It would provide more accessible opportunities for young people to take part in positive activities, build skills, access support, and feel more connected to their community.	Town Team, Hambleton Community Action
Improvements to bus services	Improve local bus provision in and around Northallerton to reduce transport barriers, improve access to services, and support better movement for residents and visitors.	York and North Yorkshire Combined Authority
Sustained Events Programme	Build on Northallerton's existing events offer through a coordinated year-round programme of markets, festivals, themed activities, and town centre events. Moving beyond one-off events, it would create a more consistent calendar to increase footfall, animate public spaces, strengthen civic pride, and reinforce the town's appeal as a place to visit, shop, and spend time.	Northallerton Town Council, Business Improvement District
Wheels to Work investment	Expand access to affordable and practical transport for young people who face barriers to employment, education, training, or services because they cannot easily travel	Hambleton Community Action

Parking Improvements	Improve parking, and signage to parking, in and around Northallerton to make access to the town centre easier and support its role as a service and visitor destination	North Yorkshire Council
Detailed outputs, costs, funding packages and exit strategies would be included in final project summaries. Where multiple organisations are listed above lead partner is listed first.		

In addition, a number of longer-term strategic issues were identified through the engagement process. Whilst these were considered important to the future of the town, they fall outside the likely scope, timescale or influence of the Town Investment Plan and will need to be addressed through wider strategies, investment programmes and partnership working.

Table 2: Longer Term Strategic Issues

Issue	Description
Rail services & level crossings	Look at moving station location and junction of Middlesbrough line to North of town to remove level crossing issues and increase East Coast Main Line service capacity. Concern is rising over the reduction in services stopping at Northallerton and the congestion caused by level crossing closures has long been a source of concern in the town.
General road congestion	Look at options for a bypass and create more opportunities for active travel throughout the town.
Develop a cultural hub / quarter	Establish a stronger focal point for culture, heritage, and creative activity in Northallerton through a dedicated cultural hub or quarter in the town centre. Facilities such as the North Yorkshire Archives, library and heritage hub could be co-located in a new purpose-built shared facility that would provide a visible base for cultural programming, community participation, and creative partnerships

Measured approach to development	• Forecast need and ensure community facilities are built at appropriate stages of new developments, not at the end of development • Ensure green space and active play / travel facilities built into new developments; • Ensuring new developments have adequate parking spaces. • Ensure new development contributes positively to local character, public realm, walking and cycling connections, green infrastructure, and access to community facilities.
Improve health service provision	• Rising concern that local health services, principally GPs and dentists, are at capacity given recent developments. Long waits for GP appointments and NHS dentist services are practically non-existent. • Community rooms for consultations and telehealth sessions to reduce need to travel - build into events county shows / audition mart; • Improved mental health service provision for young people

Section 3: Approach to Delivery

3.1 Delivery Principles

The Town Investment Plan establishes a long-term living framework for investment in Northallerton, setting out a shared vision and a prioritised programme of projects to guide future decisions, partnership working and funding bids. All stages of the plan have been overseen by the Northallerton Town Investment Plan Steering Group, which has helped agree the most appropriate lead body, or partnership, for each project. These leads will now need to develop the projects into deliverable propositions, seek investment, and take them forward into delivery. Delivery will be phased over time and will depend on funding availability, organisational capacity, and the development of detailed business cases. As projects are developed, partners should consider design quality, accessibility, public realm, local character, long-term maintenance, and contribution to place identity alongside deliverability, funding, and community benefit.

3.2 Partnership Delivery

Successful delivery of the Town Investment Plan will require collaboration between North Yorkshire Council, Northallerton Town Council, York and North Yorkshire Combined Authority, Northallerton Town Team, Northallerton Business Improvement District and local businesses, community organisations, public service providers, landowners and funding bodies. Individual projects will be led by the most appropriate organisation, supported by delivery partners where required. For projects not led by the Council the identified project leads will be expected to take ownership and carry out their own development work, however the Council will provide advice and guidance on project development and assist in identifying funding opportunities. The Council will review the Town Investment Plans annually.

3.3 Funding & Investment

Delivery will require investment from a range of sources. Potential funding streams may include York and North Yorkshire Combined Authority funding, Government grant programmes, developer contributions, charitable funding, private sector investment and community-led funding initiatives. The Town Investment Plan will provide an evidence base to support future funding applications.

3.4 Monitoring and Review

The Town Investment Plan will be reviewed periodically to ensure it remains aligned with community priorities, emerging opportunities and changes in policy. Progress will be monitored through the development and delivery of projects, funding secured, partnership activity and the contribution projects make towards the Plan's objectives. New projects may emerge over time and existing priorities may evolve as circumstances change

Success will be monitored through projects using a range of measures which may include metrics such as:

- Town centre footfall.
- Business occupancy.
- Carbon reduction and green infrastructure metrics.
- Active travel usage.
- Youth participation.
- Community engagement.
- Health and wellbeing indicators.
- Improvements to public spaces, accessibility, and local place quality.

3.6 Indicative Delivery Timeframe

Short term – years 1-2	
Active Travel	Quick wins in year 1 and more complex interventions over the following year
Northallerton Green Town	Immediate work will include identifying suitable tree planting opportunities and looking at pocket park pilots. Wider planting and habitat improvements to follow.
Build Heritage Tourism Opportunities	Initial actions are to develop a map for local use, further actions to be scoped and delivered in the short term.

Sustained Events Programme	Ongoing work to bring a programme of events to Northallerton
Parking Improvements	Parking services are currently working through a programme of updating parking signage and machines. Wider improvements likely to be happening in year 2.
Medium Term – years 3-5	
Northallerton: Wellbeing town	
Support and promote the voluntary, social, community and enterprise sector	
Youth Hub / opportunities	
Improvements to bus services	
Wheels to Work investment	
This is subject to organisational capacity and funding opportunities. Projects may be accelerated or delayed accordingly.	

Appendix 1 - Glossary of terms

Term	Meaning
Active travel	Journeys made by walking, wheeling, or cycling, either for a whole journey or as part of a longer journey using public transport.
Business Improvement District (BID)	A business-led partnership that raises funds from local businesses to support improvements, promotion, events, and activity within a defined area.
Carbon negative	A position where more greenhouse gas emissions are removed from the atmosphere than are produced.
County town	The main administrative town for a county. Northallerton performs this role for North Yorkshire.
Developer contributions	Funding or works secured from developers to help reduce the impact of new development and support local infrastructure, services, or community facilities.
Evidence base	The information used to shape the Plan, including data, strategy reviews, consultation findings, local research, and stakeholder feedback.
Green infrastructure	A network of green spaces and natural features, such as parks, trees, verges, paths, open spaces, and habitats, that support people, wildlife, and climate resilience.
Hambleton Community Action	A local voluntary sector organisation referenced as a potential lead or partner for community-focused projects.
Heritage Action Zone	A heritage-led programme that invests in historic places to improve buildings, public spaces, and local identity, and to support regeneration.
Local Cycling and Walking Infrastructure Plan	A plan that identifies priority walking and cycling improvements for an area.
Longlist	An initial list of project ideas considered before a smaller shortlist of priorities is agreed.
Net zero	A balance between the greenhouse gas emissions produced and the emissions removed from the atmosphere.

National Planning Policy Framework	The Government's planning policy framework for England, used by councils when preparing plans and making planning decisions.
Public realm	Publicly accessible streets, squares, paths, pavements, parks, and open spaces that shape how people experience a place.
Shortlist	A smaller list of priority projects selected from the longlist following review and assessment.
Town Investment Plan	A framework setting out a vision, objectives, evidence base, and priority projects to guide future investment in a town.
Visitor economy	The economic activity linked to visitors, including spending on shops, cafés, restaurants, accommodation, attractions, events, culture, and transport.
Wheels to Work	A transport support scheme that helps people, particularly young people, access work, education, training, or essential services where public transport options are limited.
York and North Yorkshire Combined Authority	A legally recognised body created by North Yorkshire Council and City of York Council to deliver devolved powers and investment across York and North Yorkshire. It works with local leaders and communities on regional priorities such as transport, economic growth, skills, housing, net zero, and business support.

APPENDIX 2: Strategic Alignment – Strategies reviewed and the fit with the TIP.

Strategy	Alignment with the Northallerton Town Investment Plan
National Planning Policy Framework	Supports sustainable development, thriving town centres, active travel, healthy communities, economic growth and environmental enhancement, all of which are reflected in the Town Investment Plan's objectives and projects.

Public Health England: Inclusive Sustainable Economies	Recognises the relationship between economic success, health, wellbeing and place. The Town Investment Plan promotes healthier communities through investment in transport, green spaces, community facilities and local economic opportunities.
Historic England: Our Future Strategy 2021	Supports the conservation and celebration of heritage assets to strengthen place identity, community engagement and economic growth through heritage-led regeneration and tourism initiatives.
Arts Council England: Let's Create 2020-2030	Encourages access to culture and creativity for all. The Town Investment Plan supports cultural participation, community events, heritage projects and opportunities to expand Northallerton's cultural offer.
Local Power Plan	Supports community-led environmental initiatives, low-carbon infrastructure and local climate action, aligning with proposals to create a greener and more sustainable Northallerton.
York and North Yorkshire Economic Framework	Contributes to ambitions for inclusive growth, carbon reduction and opportunity for all by supporting sustainable transport, healthy places, business growth and stronger communities.
York and North Yorkshire Route Map to Carbon Negative	Supports regional ambitions to achieve net zero and carbon negative status through active travel, biodiversity improvements, environmental enhancement and sustainable infrastructure projects.
York and North Yorkshire Local Area Energy Plan	Aligns with opportunities to improve energy efficiency, support low-carbon infrastructure and explore future sustainable energy projects within the town.
North Yorkshire Council Economic Growth Strategy 2024-2029	Supports enterprise, infrastructure and people by strengthening the town centre, encouraging investment, supporting business growth, improving connectivity, and creating opportunities for employment and skills development.
North Yorkshire Joint Health and Wellbeing Strategy 2023-2030	Supports healthier lifestyles through active travel, accessible green spaces, community facilities and wellbeing initiatives, helping reduce isolation, improve health outcomes and strengthen community resilience.
North Yorkshire Climate Change Strategy 2023-2030	Supports carbon reduction, climate adaptation and nature recovery through sustainable transport, urban greening, biodiversity enhancements, tree planting and measures that improve environmental resilience.

North Yorkshire Cultural Strategy 2024	Promotes cultural participation, heritage, creative activity and place-making through investment in cultural facilities, events, heritage interpretation and collaborative partnerships.
North Yorkshire Destination Management Plan 2024-2034	Supports sustainable visitor economy growth by enhancing heritage, public spaces, events and visitor experiences, helping increase footfall, visitor spending and town centre vitality.
North Yorkshire Strategic Parking Principles	Supports improvements to parking provision, accessibility and visitor experience while balancing economic, environmental and transport objectives within the town centre.
North Yorkshire Local Access Forum Priorities	Encourages improved accessibility, green space connections and active travel opportunities through enhancements to rights of way, walking routes and public open spaces.
North Yorkshire Leisure Investment Strategy	Supports projects that encourage active lifestyles, improve wellbeing and maximise opportunities to participate in sport, recreation and healthy activities.
Hambleton Local Plan and Emerging North Yorkshire Local Plan	Complements planned growth by supporting infrastructure, community facilities, sustainable transport, green spaces and economic development needed to accommodate future development.
Northallerton Town Council Strategic Plan 2022-2027	Aligns with priorities for community facilities, events, environmental improvements, green corridors, active travel and measures that strengthen the town centre and quality of life.
Northallerton BID Business Plan 2022-2027	Supports initiatives to improve the appearance of the town centre, promote businesses, increase footfall, enhance visitor experiences and strengthen the local economy.
Northallerton Local Cycling and Walking Infrastructure Plan (LCWIP)	Supports delivery of priority walking and cycling routes that improve connectivity, accessibility and safety while helping reduce congestion and encourage active travel.
Northallerton Future Transport Engagement (NTC)	Reflects local priorities to improve public transport, reduce congestion, enhance active travel networks and protect rail connectivity for residents and businesses.
Existing Regeneration Programmes and Investments	Builds on investments including Treadmills, Future High Street Fund and Heritage Action Zone projects, maximising benefits and creating further regeneration opportunities.